ANNUAL ACCOUNTS AND/OR OTHER DOCUMENTS TO BE FILED IN ACCORDANCE WITH THE BELGIAN COMPANIES AND ASSOCIATIONS CODE

IDENTIFICATION DETAILS (at the filing date)

NAME: ECUHOLD		
Legal form: Public limited company		
Address: SCHOMHOEVEWEG		
Postal code: 2030 Town: Antwerp		
Country: Belgium		
Register of legal persons – Commercial court: Antwerpen, Division	Antwerpen	
Website ¹ :		
E-mail address ¹ :		
Co	ompany registration number	0460.849.374
DATE 21 / 08 / 2023 of filing the most recent do the deed of incorporation and of the deed of amendment of the	cument mentioning the date of articles of association.	of publication of
This filing concerns:		
X the ANNUAL ACCOUNTS in EURO approved by the	general meeting of	25 / 07 / 2025
X the OTHER DOCUMENTS		
regarding		
the financial year covering the period from	01 / 04 / 2024 to	31 / 03 / 2025
the preceding period of the annual accounts from	01 / 04 / 2023 to	31 / 03 / 2024
The amounts for the preceding period are //akk/k/k/t² identica	to the ones previously published	d.
Total number of pages filed:		

¹ Optional mention.

² Strike out what does not apply.

LIST OF DIRECTORS, BUSINESS MANAGERS AND AUDITORS AND DECLARATION REGARDING A COMPLIMENTARY REVIEW OR CORRECTION ASSIGNMENT

LIST OF THE DIRECTORS, BUSINESS MANAGERS AND AUDITORS

COMPLETE LIST with surname, first names, profession, place of residence (address, number, postal code and municipality) and position within the company

Saleem Mohamed Nazir Mohamedhusein Director

Beacon Road 293, BD6 3DQ Brafdord, United Kingdom 02/08/2023 - 11/09/2029

Simon Bajada Director

Bkara Road 55, ATD 1211 Malta, Malta 23/02/2024 - 08/09/2026

Simon Sachu Director

George Vilasam Kavanad ., , India 23/02/2024 - 08/09/2026

Nishil Nath Director Schotensesteenweg 417, 2100 Deurne (Antwerp), Belgium 01/06/2025 -

Hetal Madhukant Gandhi Director

Sane Guruji Marg, Near Jacob Circle, Mahalaxmi B 2/1203, 400 013 Mumbai, India 01/07/2024 - 08/09/2026

EY Bedrijfsrevisoren BV Auditor

Nr.: 0446.334.711 27/06/2023 - 08/09/2026

Kouterveldstraat 7B box 001, 1831 Diegem, Belgium

Membership nr.: B0160

Represented by:

Turna Ömer Kouterveldstraat 7B box 001, 1831 Diegem, Belgium

Membership nr.: A02091

Nr.	0460.849.374	F-cap 2.2
INI.	0400.049.374	

DECLARATION REGARDING A COMPLIMENTARY REVIEW OR CORRECTION ASSIGNMENT

The managing board declares that no audit or correction assignment has been given to a person who was not authorised to do so by law, pursuant to art. 5 of the law of 17th March 2019 concerning the professions of accountant and tax advisor.

The annual accounts **Week / were not*** audited or corrected by a certified accountant or by a company auditor who is not the statutory auditor.

If affirmative, mention hereafter: surname, first names, profession and address of each certified accountant or company auditor and his membership number with his Institute as well as the nature of his assignment:

- A. Bookkeeping of the enterprise **,
- B. Preparing the annual accounts **,
- C. Auditing the annual accounts and/or
- D. Correcting the annual accounts.

If the tasks mentioned under A. or B. are executed by accountants or tax accountants, you can mention hereafter: surname, first names, profession and address of each accountant or tax accountant and his/her affiliation number with the Institute of Tax Advisers and Accountants (ITAA) and the nature of his/her assignment.

Affiliation number	Nature of the assignment (A, B, C and/or D)
	Affiliation number

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^{*} Strike out what is not applicable.

^{**} Optional information.

ANNUAL ACCOUNTS

BALANCE SHEET AFTER APPROPRIATION

	Discl.	Codes	Period	Preceding period
ASSETS				
Formation expenses	6.1	20		
FIXED ASSETS		21/28	62.244.297,07	63.785.657,10
Intangible fixed assets	6.2	21	3.107.735,16	5.130.787,06
Tangible fixed assets	6.3	22/27	386.880,57	566.082,13
Land and buildings		22		
Plant, machinery and equipment		23	12.894,47	2.620,08
Furniture and vehicles		24	373.963, <i>04</i>	563.300,29
Leasing and similar rights		25		
Other tangible fixed assets		26	23,06	161,76
Assets under construction and advance payments		27		
Financial fixed assets6	.4/6.5.1	28	58.749.681,34	58.088.787,91
Affiliated enterprises	6.15	280/1	58.715.184,20	58.054.205,34
Participating interests		280	58.715.184,20	58.054.205,34
Amounts receivable		281		
Enterprises linked by participating interests	6.15	282/3		
Participating interests		282		
Amounts receivable		283		
Other financial assets		284/8	34.497,14	34.582,57
Shares		284		
Amounts receivable and cash guarantees		285/8	34.497,14	34.582,57

Discl	Codes	Period	Preceding period
CURRENT ASSETS	29/58	154.209.560,25	157.956.749,75
Amounts receivable after more than one year	29	22.520.294,55	11.466.286,76
Trade debtors	290		
Other amounts receivable	291	22.520.294,55	11.466.286,76
Stocks and contracts in progress	3		
Stocks	30/36		
Raw materials and consumables	30/31		
Work in progress	32		
Finished goods	33		
Goods purchased for resale	34		
Immovable property intended for sale	35		
Advance payments	36		
Contracts in progress	37		
Amounts receivable within one year	40/41	115.706.423,81	130.727.890,72
Trade debtors	40	5.247.855,32	4.775.401,32
Other amounts receivable	41	110.458.568,49	125.952.489,40
Current investments	6 50/53		
Own shares	50		
Other investments	51/53		
Cash at bank and in hand	54/58	14.912.201,52	14.612.940,57
Deferred charges and accrued income 6.6	490/1	1.070.640,37	1.149.631,70
TOTAL ASSETS	20/58	216.453.857,32	221.742.406,85

	Discl.	Codes	Period	Preceding period
EQUITY AND LIABILITIES				
EQUITY		10/15	85.475.391,20	134.224.908,19
Contribution	6.7.1	10/11	12.102.467,71	12.102.467,71
Capital		10	3.139.276,00	3.139.276,00
Issued capital		100	3.139.276,00	3.139.276,00
Uncalled capital ⁴		101		
Outside the capital		11	8.963.191,71	8.963.191,71
Share premium account		1100/10	8.963.191,71	8.963.191,71
Others		1100/19		
Revaluation surpluses		12		
Reserves		13	596.526,22	596.526,22
Reserves not available		130/1	313.927,60	313.927,60
Legal reserve		130	313.927,60	313.927,60
Reserves statutorily not available		1311		
Aquisition of own shares		1312		
Financial support		1313		
Other		1319		
Untaxed reserves		132		
Available reserves		133	282.598,62	282.598,62
Accumulated profits (losses)(+)/(-)		14	72.776.397,27	121.525.914,26
Investment grants		15		
Advance to associates on the sharing out of the assets $^{5} \dots$		19		
PROVISIONS AND DEFERRED TAXES		16	1.537.731,31	1.284.206,46
Provisions for liabilities and charges		160/5	1.537.731,31	1.284.206,46
Pensions and similar obligations		160		
Taxation		161		
Major repairs and maintenance		162		
Environmental obligations		163		
Other liabilities and charges	6.8	164/5	1.537.731,31	1.284.206,46
Deferred taxes		168		

⁴ Amount to substract of the issued capital

⁵ Amount to substract from the other part of the equity

	Discl.	Codes	Period	Preceding period
AMOUNTS PAYABLE		17/49	129.440.734,81	86.233.292,20
Amounts payable after more than one year	6.9	17	2.133.799,07	2.356.722,08
Financial debts		170/4	2.133.799,07	2.356.722,08
Subordinated loans		170		
Unsubordinated debentures		171		
Leasing and other similar obligations		172		
Credit institutions		173		
Other loans		174	2.133.799,07	2.356.722,08
Trade debts		175		
Suppliers		1750		
Bills of exchange payable		1751		
Advances received on contracts in progress		176		
Other amounts payable		178/9		
Amounts payable within one year	6.9	42/48	121.206.513,11	77.083.467,93
Current portion of amounts payable after more than one year falling due within one year		42		
Financial debts		43	11.204.081,81	15.530.087,45
Credit institutions		430/8	11.204.081,81	15.530.087.45
Other loans		439		
Trade debts		44	3.588.388,04	5.130.467,93
Suppliers		440/4	3.588.388,04	5.130.467,93
Bills of exchange payable		441		
Advances received on contracts in progress		46		
Taxes, remuneration and social security	6.9	45	309.684,76	533.882,47
Taxes	0.0	450/3	204.520,60	372.790,49
Remuneration and social security		454/9	105.164,16	161.091,98
Other amounts payable		47/48	106.104.358,50	55.889.030,08
Accruals and deferred income	6.9	492/3	6.100.422,63	6.793.102,19
TOTAL LIABILITIES		10/49	216.453.857,32	221.742.406,85

INCOME STATEMENT

	Discl.	Codes	Period	Preceding period
Operating income		70/76A	18.166.500,80	15.803.901,63
Turnover	6.10	70	10.092,30	27.841,23
Stocks of finished goods and work and contracts in progress: increase (decrease)(+)/(-) Own work capitalised		71 72		
Other operating income	6 10	74	17.564.488.70	15.770.332.69
Non-recurring operating income		76A	591.919.80	5.727.71
Non-recurring operating income	0.12	104	337.373,00	0.727,77
Operating charges		60/66A	15.155.254,13	15.475.752,85
Raw materials, consumables		60		
Purchases		600/8		
Stocks: decrease (increase)(+)/(-)		609		
Services and other goods		61	7.832.295,60	6.178.271,84
Remuneration, social security costs and pensions(+)/(-)	6.10	62	2.938.749,88	2.677.474,85
Depreciation of and other amounts written off formation expenses, intangible and tangible fixed assets		630	2.252.884,56	2.219.744,96
debtors: Appropriations (write-backs)(+)/(-) Provisions for liabilities and charges: Appropriations (uses	6.10	631/4		
and write-backs)(+)/(-)	6.10	635/8	-434.401,90	-588.973,34
Other operating charges	6.10	640/8	1.951.198,86	2.680.009,71
Operating charges carried to assets as restructuring costs (-)		649		
Non-recurring operating charges	6.12	66A	614.527,13	2.309.224,83
Operating profit (loss)(+)/(-)		9901	3.011.246,67	328.148,78

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	Discl.	Codes	Period	Preceding period
Financial income		75/76B	21.600.192,63	31.487.910,31
Recurring financial income		75	21.600.192,63	31.487.910,31
Income from financial fixed assets		750	18.815.227,81	28.822.014,21
Income from current assets		751	2.456.556,35	2.584.734,20
Other financial income	6.11	752/9	328.408,47	81.161,90
Non-recurring financial income	6.12	76B		
Financial charges		65/66B	2.514.295,90	3.499.043,66
Recurring financial charges	6.11	65	2.514.295,90	1.646.743,40
Debt charges		650	2.317.522,76	1.311.318,80
Amounts written off current assets except stocks, contracts				
in progress and trade debtors: appropriations (write-backs)		054		
(+)/(-)		651	400 770 44	
Other financial charges		652/9	196.773,14	335.424,60
Non-recurring financial charges	6.12	66B		1.852.300,26
Gain (loss) for the period before taxes(+)/(-)		9903	22.097.143,40	28.317.015,43
Transfer from deferred taxes		780		
Transfer to deferred taxes		680		
Income taxes(+)/(-)	6.13	67/77	846.660,39	410.114,24
Taxes		670/3	846.660,39	410.114,24
Adjustment of income taxes and write-back of tax provisions		77		
Gain (loss) of the period(+)/(-)		9904	21.250.483,01	27.906.901,19
Transfer from untaxed reserves		789		
Transfer to untaxed reserves		689		
Gain (loss) of the period available for appropriation $(+)/(-)$		9905	21.250.483,01	27.906.901,19

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APPROPRIATION ACCOUNT

	Codes	Period	Preceding period
Profit (loss) to be appropriated(+)/(-)	9906	142.776.397,27	121.525.914,26
Gain (loss) of the period available for appropriation(+)/(-)	(9905)	21.250.483,01	27.906.901,19
Profit (loss) brought forward(+)/(-)	14P	121.525.914,26	93.619.013,07
Withdrawals from capital and reserves	791/2		
on the contribution	791		
from reserves	792		
Transfer to capital and reserves	691/2		
to the contribution	691		
to legal reserve	6920		
to other reserves	6921		
Profit (loss) to be carried forward(+)/(-)	(14)	72.776.397,27	121.525.914,26
Owners' contribution in respect of losses	794		
Profit to be distributed	694/7	70.000.000,00	
Dividends	694	70.000.000,00	
Directors' or managers' entitlements	695		
Employees	696		
Other beneficiaries	697		

	Codes	Period	Preceding period
CONCESSIONS, PATENTS, LICENCES, KNOW-HOW, BRANDS AND SIMILAR RIGHTS			
Acquisition value at the end of the period	8052P	xxxxxxxxxxxxx	20.895.125,73
Movements during the period			
Acquisitions, including produced fixed assets	8022	25.556,19	
Sales and disposals	8032		
Transfers from one heading to another(+)/(-)	8042		
Acquisition value at the end of the period	8052	20.920.681,92	
Depreciations and amounts written down at the end of the period	8122P	xxxxxxxxxxxxx	15.880.551,10
Movements during the period			
Recorded	8072	1.971.204,61	
Written back	8082		
Acquisitions from third parties	8092		
Cancelled owing to sales and disposals	8102		
Transferred from one heading to another(+)/(-)	8112		
Depreciations and amounts written down at the end of the period	8122	17.851.755,71	
NET BOOK VALUE AT THE END OF THE PERIOD	211	3.068.926,21	

	Codes	Period	Preceding period
GOODWILL			
Acquisition value at the end of the period	8053P	xxxxxxxxxxxxx	773.176,00
Movements during the period			
Acquisitions, including produced fixed assets	8023		
Sales and disposals	8033		
Transfers from one heading to another(+)/(-)	8043		
Acquisition value at the end of the period	8053	773.176,00	
Depreciations and amounts written down at the end of the period	8123P	xxxxxxxxxxxxx	656.963,57
Movements during the period			
Recorded	8073	77.403,48	
Written back	8083		
Acquisitions from third parties	8093		
Cancelled owing to sales and disposals	8103		
Transferred from one heading to another(+)/(-)	8113		
Depreciations and amounts written down at the end of the period	8123	734.367,05	
NET BOOK VALUE AT THE END OF THE PERIOD	212	38.808,95	

	Codes	Period	Preceding period
PLANT, MACHINERY AND EQUIPMENT			
Acquisition value at the end of the period	8192P	xxxxxxxxxxxx	166.281,23
Movements during the period			
Acquisitions, including produced fixed assets	8162	13.069,33	
Sales and disposals	8172		
Transfers from one heading to another(+)/(-)	8182		
Acquisition value at the end of the period	8192	179.350,56	
Revaluation surpluses at the end of the period	8252P	xxxxxxxxxxxxx	
Movements during the period			
Recorded	8212		
Acquisitions from third parties	8222		
Cancelled	8232		
Transferred from one heading to another(+)/(-)	8242		
Revaluation surpluses at the end of the period	8252		
Depreciations and amounts written down at the end of the period	8322P	xxxxxxxxxxxxx	163.661,15
Movements during the period			
Recorded	8272	2.794,94	
Written back	8282		
Acquisitions from third parties	8292		
Cancelled owing to sales and disposals	8302		
Transferred from one heading to another(+)/(-)	8312		
Depreciations and amounts written down at the end of the period	8322	166.456,09	
NET BOOK VALUE AT THE END OF THE PERIOD	(23)	12.894,47	

	Codes	Period	Preceding period
FURNITURE AND VEHICLES			
Acquisition value at the end of the period	8193P	xxxxxxxxxxxx	2.481.259,59
Movements during the period			
Acquisitions, including produced fixed assets	8163	12.214,49	
Sales and disposals	8173	5.832,77	
Transfers from one heading to another(+)/(-)	8183		
Acquisition value at the end of the period	8193	2.487.641,31	
Revaluation surpluses at the end of the period	8253P	xxxxxxxxxxxxx	
Movements during the period			
Recorded	8213		
Acquisitions from third parties	8223		
Cancelled	8233		
Transferred from one heading to another(+)/(-)	8243		
Revaluation surpluses at the end of the period	8253		
Depreciations and amounts written down at the end of the period	8323P	xxxxxxxxxxxxx	1.917.959,30
Movements during the period			
Recorded	8273	197.187,10	
Written back	8283		
Acquisitions from third parties	8293		
Cancelled owing to sales and disposals	8303	1.468,13	
Transferred from one heading to another(+)/(-)	8313		
Depreciations and amounts written down at the end of the period	8323	2.113.678,27	
NET BOOK VALUE AT THE END OF THE PERIOD	(24)	373.963,04	

	Codes	Period	Preceding period
LEASING AND SIMILAR RIGHTS			
Acquisition value at the end of the period	8194P	xxxxxxxxxxxx	77.725,00
Movements during the period			
Acquisitions, including produced fixed assets	8164		
Sales and disposals	8174		
Transfers from one heading to another(+)/(-)	8184		
Acquisition value at the end of the period	8194	77.725,00	
Revaluation surpluses at the end of the period	8254P	xxxxxxxxxxxxx	
Movements during the period			
Recorded	8214		
Acquisitions from third parties	8224		
Cancelled	8234		
Transferred from one heading to another(+)/(-)	8244		
Revaluation surpluses at the end of the period	8254		
Depreciations and amounts written down at the end of the period	8324P	xxxxxxxxxxxxx	77.725,00
Movements during the period			
Recorded	8274		
Written back	8284		
Acquisitions from third parties	8294		
Cancelled owing to sales and disposals	8304		
Transferred from one heading to another(+)/(-)	8314		
Depreciations and amounts written down at the end of the period	8324	77.725,00	
NET BOOK VALUE AT THE END OF THE PERIOD	(25)		
OF WHICH			
Land and buildings	250		
Plant, machinery and equipment	251		
Furniture and vehicles	252		

	Codes	Period	Preceding period
OTHER TANGIBLE FIXED ASSETS			
Acquisition value at the end of the period	8195P	xxxxxxxxxxxxx	371.564,49
Movements during the period			
Acquisitions, including produced fixed assets	8165		
Sales and disposals	8175		
Transfers from one heading to another(+)/(-)	8185		
Acquisition value at the end of the period	8195	371.564,49	
Revaluation surpluses at the end of the period	8255P	xxxxxxxxxxxxx	
Movements during the period			
Recorded	8215		
Acquisitions from third parties	8225		
Cancelled	8235		
Transferred from one heading to another(+)/(-)	8245		
Revaluation surpluses at the end of the period	8255		
Depreciations and amounts written down at the end of the period	8325P	xxxxxxxxxxxxx	371.402,73
Movements during the period			
Recorded	8275	138,70	
Written back	8285		
Acquisitions from third parties	8295		
Cancelled owing to sales and disposals	8305		
Transferred from one heading to another(+)/(-)	8315		
Depreciations and amounts written down at the end of the period	8325	371.541,43	
NET BOOK VALUE AT THE END OF THE PERIOD	(26)	23,06	

STATEMENT OF FINANCIAL FIXED ASSETS

	Codes	Period	Preceding period
AFFILIATED ENTERPRISES - PARTICIPATING INTERESTS AND SHARES			
Acquisition value at the end of the period	8391P	xxxxxxxxxxxxx	60.308.613,88
Movements during the period			
Acquisitions	8361	822.017,83	
Sales and disposals	8371	161.038,97	
Transfers from one heading to another(+)/(-)	8381		
Acquisition value at the end of the period	8391	60.969.592,74	
Revaluation surpluses at the end of the period	8451P	xxxxxxxxxxxxx	
Movements during the period			
Recorded	8411		
Acquisitions from third parties	8421		
Cancelled	8431		
Transferred from one heading to another(+)/(-)	8441		
Revaluation surpluses at the end of the period	8451		
Amounts written down at the end of the period	8521P	xxxxxxxxxxxxx	2.207.563,12
Movements during the period			
Recorded	8471		
Written back	8481		
Acquisitions from third parties	8491		
Cancelled owing to sales and disposals	8501		
Transferred from one heading to another(+)/(-)	8511		
Amounts written down at the end of the period	8521	2.207.563,12	
Uncalled amounts at the end of the period	8551P	xxxxxxxxxxxxx	46.845,42
Movements during the period(+)/(-)	8541		
Uncalled amounts at the end of the period	8551	46.845,42	
NET BOOK VALUE AT THE END OF THE PERIOD	(280)	58.715.184,20	
AFFILIATED ENTERPRISES - AMOUNTS RECEIVABLE			
NET BOOK VALUE AT THE END OF THE PERIOD	281P	xxxxxxxxxxxxx	
Movements during the period			
Additions	8581		
Repayments	8591		
Amounts written down	8601		
Amounts written back	8611		
Exchange differences(+)/(-)	8621		
Other movements(+)/(-)	8631		
NET BOOK VALUE AT THE END OF THE PERIOD	(281)		
ACCUMULATED AMOUNTS WRITTEN OFF AMOUNTS RECEIVABLE AT END OF			
THE PERIOD	8651		

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	Codes	Period	Preceding period
OTHER ENTERPRISES - PARTICIPATING INTERESTS AND SHARES			
Acquisition value at the end of the period	8393P	xxxxxxxxxxxxx	
Movements during the period			
Acquisitions	8363		
Sales and disposals	8373		
Transfers from one heading to another(+)/(-)	8383		
Acquisition value at the end of the period	8393		
Revaluation surpluses at the end of the period	8453P	xxxxxxxxxxxx	
Movements during the period			
Recorded	8413		
Acquisitions from third parties	8423		
Cancelled	8433		
Transferred from one heading to another(+)/(-)	8443		
Revaluation surpluses at the end of the period	8453		
Amounts written down at the end of the period	8523P	xxxxxxxxxxxxx	
Movements during the period			
Recorded	8473		
Written back	8483		
Acquisitions from third parties	8493		
Cancelled owing to sales and disposals	8503		
Transferred from one heading to another(+)/(-)	8513		
Amounts written down at the end of the period	8523		
Uncalled amounts at the end of the period	8553P	xxxxxxxxxxxxx	
Movements during the period(+)/(-)	8543		
Uncalled amounts at the end of the period	8553		
NET BOOK VALUE AT THE END OF THE PERIOD	(284)		
OTHERS ENTERPRISES - AMOUNTS RECEIVABLE			
NET BOOK VALUE AT THE END OF THE PERIOD	285/8P	xxxxxxxxxxxx	34.582,57
Movements during the period			
Additions	8583		
Repayments	8593	85,43	
Amounts written down	8603		
Amounts written back	8613		
Exchange differences(+)/(-)	8623		
Other movements(+)/(-)	8633		
NET BOOK VALUE AT THE END OF THE PERIOD	(285/8)	34.497,14	
ACCUMULATED AMOUNTS WRITTEN OFF AMOUNTS RECEIVABLE AT END OF			
THE PERIOD	8653		

PARTICIPATING INTERESTS INFORMATION

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PARTICIPATING INTERESTS AND SHARES IN OTHER ENTERPRISES

The following list mentions the companies in which the company holds a participating interest (recorded in headings 280 and 282 of assets), as well as the companies in which the company holds rights (recorded in headings 284 and 51/53 of assets) for an amount of at least 10% of the capital, the equity or a class of shares of the company.

	Rights held				Data extra	ual accounts		
NAME, full address of the REGISTERED OFFICE and for an enterprise governed by Belgian law, the		direct	ly	subsidiari es	Annual	Curre	Capita land reserves	Net result
COMPANY IDENTIFICATION NUMBER	Nature	Number	%	%	accounts as per	ncy code	(+) or (in uni	
FMA Line Holding (geauditeerd maar nog niet goedgekeurd door de AV) 0424.651.152 Public limited company Schomhoeveweg 15, 2030 Antwerp, Belgium		404	00.05	0.05	31/03/2025	EUR	-204.400,00	-15.748,12
ECU INTERNATIONAL (geauditeerd maar nog niet goedgekeurd door de AV) 0461.336.255 Public limited company Schomhoeveweg 15, 2030 Antwerp, Belgium		104	99,05	0,95	31/03/2025	EUR	2.965.094,70	73.071,42
		167.889	100					
ECU WORLDWIDE (Belgium) (geauditeerd maar nog niet goedgekeurd door de AV) 0432.713.931 Public limited company Schomhoeveweg 15, 2030 Antwerp, Belgium		2.770	99,97	0,03	31/03/2025	EUR	9.013.833,17	-2.602.973,95
ECU-WORLDWIDE ITALIA srl. (volgens het consolidatiepackage) Foreign company Via Liguria 5, 20068 Peschiera Borromeo, Italy			100		31/12/2024	EUR	754.426,68	-672.254,60
ECU-WORLDWIDE (NETHERLANDS) BV (volgens het consolidatiepackage) Foreign company Nieuwesluisweg 240, 3165 ROTTERDAM, Netherlands		85.400	100		31/12/2024	EUR	969.392,36	111.804,15

PARTICIPATING INTERESTS AND SHARES IN OTHER ENTERPRISES (CONTINUED)

		Rights h	eld		Data extra	cted from	n the most recent ann	ual accounts
NAME, full address of the REGISTERED OFFICE and for an enterprise governed by Belgian law, the	Nationa	direct	ly	subsidiari es	Annual	Curre	Capita land reserves	Net result
COMPANY IDENTIFICATION NUMBER	Nature	Number	%	%	accounts as per	ncy code	(+) or (in uni	, ,
ECU-LINE SPAIN S.L. (volgens het consolidatiepackage) Foreign company Plom 2-4, 8001 BARCELONA, Spain		200.000	100		31/12/2024	EUR	219.205,74	45.835,90
ECU WORLDWIDE TURKEY TASIMACILIK Ltd. Sti. (volgens het consolidatiepackage) Foreign company Cayir Caddesi Haci Sayar Is Merkezi 11/6, 34000 ISTANBUL, Turkey					31/12/2024	EUR	-1.382.727,20	-205.239,43
		1.188	99	1				
ECU-WORLDWIDE (UK) Ltd. (volgens het consolidatiepackage) Foreign company Woodside Road Eastleigh 5, SO50 4ET Southampton, United Kingdom		700.100	100		31/12/2024	EUR	3.412.842,28	2.387.021,42
ECU-WORLDWIDE (POLAND) SP Z.O.O. (volgens het consolidatiepackage) Foreign company UL. JANKA WISNIEWSKIEGO 31, 81-355 Gdynia, Poland		100	100		31/12/2024	EUR	369.688,74	323.524,42
CELM LOGISTICS SA de CV (volgens het consolidatipackage) Foreign company Av. Insurgentes Sur, Piso 8, Colonia Del VAlle 716, 06170 MEXICO, Mexico ECU-WORLDWIDE CANADA Inc.		49.999	99,99	0,01	31/12/2024	EUR	0,01	120.624,80
(volgens het consolidatiepackage) Foreign company Suite 260, Shell Bridge Way, Richmond BC 10691, V6X 2W8 Vancouver, Canada		100	100		31/12/2024	EUR	-384.720,30	157.660,27
ECU-WORLDWIDE (CYPRUS) Ltd. (volgens het consolidatiepackage Foreign company Corner Omonias and Aeginis, Psilos Court, 3rd floor 1, 3304 LIMASSOL, Cyprus		2.750	55		31/12/2024	EUR	42.372,80	33.550,82

PARTICIPATING INTERESTS AND SHARES IN OTHER ENTERPRISES (CONTINUED)

		Rights h	eld		Data extra	cted from	n the most recent ann	ual accounts
NAME, full address of the REGISTERED OFFICE and for an enterprise governed by Belgian law, the	Nationa	direct	ly	subsidiari es	Annual	Curre	Capita land reserves	Net result
COMPANY IDENTIFICATION NUMBER	Nature	Number	%	%	accounts as per	ncy code	(+) or (in uni	
INTEGRITY ENTERPISES PTY LTD. (volgens het consolidatiepackage) Foreign company Essendon North 5, 3041 Victoria, Australia		40.000	100		31/12/2024	EUR	23.983,49	0,01
ECU-LINE MIDDLE EAST LLC (volgens het consolidatiepackage) Foreign company PO BOX 28430 JEBEL ALI FREE ZONE JEBEL 5, 261141 JEBEL, United Arab Emirates		40.000	100		31/12/2024	EUR	36.601,27	-840.644,63
		258	86					
ECU WORLDWIDE EGYPT Ltd. (volgens het consolidatiepackage) Foreign company Omar Bakeer Street 9th Floor, Office 801-802 31, 4470351 Heliopolis Cairo, Egypt ECU-WORLDWIDE (HONG		110	55	45	31/12/2024	EUR	455.804,80	588.405,29
KONG) Ltd. (volgens het consolidatiepackage) Foreign company 10th Floor, Fortis Tower, Gloucester Road 77-79, 999077 hongkong, Hong Kong ECU WORLDWIDE (MALAYSIA)		1.499.99 9	99,99	0,01	31/12/2024	EUR	910.308,87	23.352,27
SND. Bhd. (volgens het consolidatiepackage) Foreign company Jalan Molek 3/20, Taman Molek 43-44 box A, 81100 Yohor Bahru, Malaysia ECU-WORLDWIDE (SINGAPORE) Pte. Ltd. (volgens het		600.000	100		31/12/2024	EUR	238.954,82	-213.010,03
consolidatiepackage) Foreign company Pandan Loop 06-06 to 06-11, Westech Building 237, 128424 SINGAPORE, Singapore		1.248.52 0	100		31/12/2024	EUR	1.769.553,22	-41.975,29

PARTICIPATING INTERESTS AND SHARES IN OTHER ENTERPRISES (CONTINUED)

	Rights held			Rights held Data extracted from the most recent an				ual accounts
NAME, full address of the REGISTERED OFFICE and for an enterprise governed by Belgian law, the	Natura	direct	ly	subsidiari es	Annua l	Curre	Capita land reserves	Net result
COMPANY IDENTIFICATION NUMBER	Nature	Number	%	%	accounts as per	ncy code	(+) or (in unit	
ECU-WORLDWIDE (THAILAND) Co. Ltd. (volgens het consolidatiepackage) Foreign company 5th Floor, Triple I building Soi Klab Chom, Nonsee Road, Chonnonsee, Yannawa 628, 10120 Bangkok, Thailand					31/12/2024	EUR	808.621,81	498.183,59
FOU WORLDWIDE		24.500	49					
ECU-WORLDWIDE (PHILIPINNES) Inc. (volgens het consolidatiepackage) Foreign company Unit804-805, 8th Floor Scape Building, D. Macapagal Avenue 804-805, 1709 Pasay City, Philippines					31/12/2024	EUR	1.453.558,71	180.287,47
		994	99,4					
ECU-WORLDWIDE AUSTRALIA Pty. Ltd. (volgens het consolidatiepackage) Foreign company Unit 1, Endeavour Drive 20, SA 5015 Port Adelaide, Australia		60.000	60	40	31/12/2024	EUR	-1.041.256,90	-589.218,58
ELWA GHANA Ltd. (volgens het consolidatiepackage) Foreign company Graphic Road - 4th Lane P.O. BOX 855 855, 171011 Tema, Ghana		10.000	100		31/12/2024	EUR	71.798,67	113.891,79
ECU-WORLDWIDE (KENYA) Ltd. (volgens het consolidatiepackage) Foreign company Sheetal Plaza, 3rd Floor, Off A Mohdhar Mohd Habib Road. P.O. BOX 94066 94066, 80102 MOMBASSA, Kenya		800	100		31/12/2024	EUR	-16.785,31	-48.001,64
AFRICA (Pty.) Ltd. (volgens het consolidatiepackage) Foreign company BLOCK B 1ST FLOOR, SOUTHERN LIFE GARDENS, 2ND AV;, NEWTON PARK 70, 6055 PORT ELIZABETH, South Africa		100	100		31/12/2024	EUR	597.070,62	43.699,29

PARTICIPATING INTERESTS AND SHARES IN OTHER ENTERPRISES (CONTINUED)

		Rights h	eld		Data extra	ual accounts			
NAME, full address of the REGISTERED OFFICE and for an enterprise governed by Belgian law, the		direct	ly	subsidiari es	Annual	Curre	Capita land reserves	Net result	
COMPANY IDENTIFICATION NUMBER	Nature	Number	%	%	accounts as per	ncy code	(+) or (in unit		
SOCIETE ECU-LINE TUNISIE Sarl (volgens het consolidatiepackage) Foreign company Tec Center, Rue de Jerissa Z.I. Saint Gobain Megrine 40, 2014 Tunis, Tunisia					31/12/2024	EUR	1.156.490,02	191.600,61	
ECU-WORLDWIDE COTE D'IVOIRE Sarl (volgens het consolidatiepackage) Foreign company Rue des Majorettes Biétry G30,		490	49						
2528 ABIDJAN, Côte d'Ivoire		8.500	100		31/12/2024	EUR	-68.183,92	-29.804,37	
ECU WORLDWIDE MOROCCO S.A. (volgens het consolidatiepackage) Foreign company ANGLE BOULEVARD MOHAMMED 353, 20000 Casablanca, Morocco		4.944	98,88	0,84	31/12/2024	EUR	1.339.623,93	1.092.121,66	
ECU WORLDWIDE (COLOMBIA) S.A.S. (volgens het consolidatiepackage) Foreign company Nit 800,180,908-5, Codigo ACI026, Calle 41a No. 66a-42 800, 110110 Bogota, Colombia ECU WORLDWIDE (URUGUAY)		90.102	100		31/12/2024	EUR	-1.632.153,20	-1.334.352,95	
S.A. (volgens het consolidatiepackage) Foreign company Zabala - Office 201 1542, 10129 MONTEVIDEO, Uruguay ECU WORLDWIDE (CHILE) S.A. (volgens het consolidatiepackage)		10.000	100		31/12/2024	EUR	159.858,68	54.201,00	
Foreign company Americo Vespucio,Piso 8, Ofic. 81 y 82, Las Condes 80 box 8, 8980000 SANTIAGO, Chile		240	80	20	31/12/2024	EUR	1.519.533,11	187.671,79	

PARTICIPATING INTERESTS AND SHARES IN OTHER ENTERPRISES (CONTINUED)

		Rights h	eld		Data extracted from the most recent annual accounts			
NAME, full address of the REGISTERED OFFICE and for an enterprise governed by Belgian law, the		direct	ly	subsidiari es	Annual Curre		Capita land reserves	Net result
COMPANY IDENTIFICATION NUMBER	Nature	Number	%	%	accounts as per	ncy code	(+) or (-) (in units)	
ECU WORLDWIDE (PANAMA) SA (volgens het consolidatiepackage) Foreign company Calle Isaac Hanono Missri, Torres de las Americas, Torre B Officina 304 304, 0801 PANAMA, Panama		25	100		31/12/2024	EUR	-109.352,38	-22.600,01
ECU WORLDWIDE (ECUADOR) S.A. (volgens het consolidatiepackage) Foreign company Manzana 3, Solar 5 Av. Miguel H. Alcivary Av Francisco de Orellana 3, 090101 GUAYAQUIL, Ecuador		25	100		31/12/2024	EUR	207.381,93	28.530.96
3, 090101 GOATAQOIL, Ledadoi		2.499	99.96	0.04	0171272021		207.007,00	20.000,00
ECU-LINE PERU S.A. (volgens het consolidatiepackage) Foreign company Dionisio Derteano Of. 17a Edificio Lima Cargo City 144, 02002 LIMA, Peru		5.000	100		31/12/2024	EUR	0,01	-491.787,71
ECULINE WORLDWIDE LOGISTICS CO. LTD. (volgens het consolidatiepackage) Foreign company Benjamin Constant Street, Edificio Arasa 2, 6e Piso Office 605 973, 001003 Asuncion, Paraguay					31/12/2024	EUR	-218.410,00	-152.818,99
ECU WORLDWIDE (EL SALVADOR)S.P.Z.o.o. SA DE CV (volgens het consolidatiepackage) Foreign company Avenida Bernal, PAsaje Quintanilla Edificio QH 210, 00106-8000 San Salvador, El Salvador		1.000	100		31/12/2024	EUR	-120.525,23	-73.107,28
ECU-LINE ABU DHABI LLC (volgens het consolidatiepackage) Foreign company Al Naser Street Ahmed Bin Hmouda Bld., Mezazanine P.O. BOX 7158 7158, 7158 Abu Dhabi, United Arab Emirates		134	66	34	31/12/2024	EUR	147.169,26	84.682,43
S.mod / IIdo Ellinated		99	99					3322, 10

PARTICIPATING INTERESTS AND SHARES IN OTHER ENTERPRISES (CONTINUED)

		Rights h	eld		Data extracted from the most recent annual accounts				
NAME, full address of the REGISTERED OFFICE and for an enterprise governed by Belgian law, the		direct	ly	subsidiari es	Annual	Curre Capita land reserves		Net result	
COMPANY IDENTIFICATION NUMBER	Nature	Number	%	%	accounts as per	ncy code	(+) or (in uni		
ECU-LINE DOHA W.L.L. (volgens het consolidatiepackage) Foreign company Al Mana Tower 7th Floor, Air Port Road Zone #42 Street #310 Building #132 42, 00000 DUBAI, Qatar		98	40		31/12/2024	EUR	184.898,14	-209.702,88	
ECU-LINE ALGERIE Sarl (volgens het consolidatiepackage) Foreign company Centre d'affaires d'Alger, Zone d'activites Bab-Ezzouar 43/8, 16000 Alger, Algeria		98	49		31/12/2024	EUR	736.138,75	868.428,69	
ECU WORLDWIDE (JAPAN) Ltd. (volgens het consolidatiepackage) Foreign Contract		999	99,9						
General Building 1-9-6 Nihonbashi-Horidome-Cho Chuo-Ku 6F, 103-0012 TOKYO, Japan		600	100		31/12/2024	EUR	-851.918,13	706.100,78	
EUROCENTRE FZCO (volgens het consolidatiepackage) Foreign company Jebel Ali Free Zone P.O. BOX 28430 28430, 00000 DUBAI, United Arab Emirates		11	84,62		31/12/2024	EUR	2.765.519,87	1.327.769,94	
ECU-WORLDWIDE NEW ZEALAND Ltd. (volgens het consolidatiepackage) Foreign company UNIT 1/203 KIRKBRIDGE ROAD MANGERE 1, 0600 AUCKLAND, New Zealand		100	100		31/12/2024	EUR	-267.561,31	-241.658,25	
ECU-WORLDWIDE VIETNAM JOINT VENTURE COMPANY Ltd. (volgens het consolidatiepackage) Foreign company 23 Street 8a, Nam Long Residential Area, Tan Thuang Dong Ward. District 7 23, 4 HCMC Ho Chi Minh City, Viet Nam		159.440	99,99		31/12/2024	EUR	31.055,28	-84.067,19	

PARTICIPATING INTERESTS AND SHARES IN OTHER ENTERPRISES (CONTINUED)

		Rights h	eld		Data extracted from the most recent annual accounts				
NAME, full address of the REGISTERED OFFICE and for an enterprise governed by Belgian law, the	Nationa	direct	ly	subsidiari es	Annual	Curre	Capita land reserves	Net result	
COMPANY IDENTIFICATION NUMBER	Nature	Number	%	%	accounts as per	ncy code	(+) or (-) (in units)		
ADMINISTRADORA HOUSE LINE C.A. (volgens het consolidatiepackage) Foreign company Avenida Sucre Torre Centro Parque Boyaca Piso 16 - Officina 164 16, 1000 CARACAS, Venezuela					31/12/2024	EUR	-0,01	-0,01	
LICE LOCISTICS (many ditagrad		1.000	100						
HCL LOGISTICS (geauditeerd maar nog niet goedgekeurd door de algemene vergadering) 0886.045.312 Public limited company Bedrijvenzone Machelen Cargo Bldg 709, 1830 Machelen (Brabant Flamand), Belgium					31/03/2025	EUR	33.065,80	-26.067,02	
		39.999	99,99						
ECU INTERNATIONAL FAR EAST Ltd. (volgens het consolidatiepackage) Foreign company 10th Floor, Fortis Tower, Gloucester Road 77-79, 999077 hongkong, Hong Kong		10.000	100		31/12/2024	EUR	4.014.262,56	4.067,96	
ECU WORLDWIDE (ARGENTINA) SA (volgens het consolidatiepackage) Foreign company AV BELGRANO PISO NO 12 355, C1092AaD Buenos Aires, Argentina					31/12/2024	EUR	-134.391,43	-988.567,53	
		14.400	90	10					
FLAMINGO LINE DEL ECUADOR SA (volgens het consolidatiepackage) Foreign company Manzana 3 Solar 5, Av. Miguel H. Alcivary Av. Francisco de Orellana					31/12/2023	EUR	604.22	2 000 00	
3, 090101 GUAYAQUIL, Ecuador		792	99	1	31/12/2023	EUK	604,33	3.999,90	
FLAMINGO LINE DEL PERU SA (volgens het consolidatiepackage) Foreign company Av. Jiron Pezet Y Monel 2452, 02002 LIMA, Peru				,	31/12/2024	EUR	0,01	0,01	
		22.000	100						

PARTICIPATING INTERESTS AND SHARES IN OTHER ENTERPRISES (CONTINUED)

Nature N			Rights he	eld		Data extracted from the most recent annual accounts					
GULDARY S.A. (volgens het consolidatiepackage) Foreign company Acevedo Diaz Edurado 996, 10129 MONTEVIDEO, Uruguay 100.000 ECU-WORLDWIDE (CZ) S.R.O. (volgens het consolidatiepackage) Foreign company K Hrusovu 292 box 4, 102 23 Praha, Czech Republic ECU WORLDWIDE (MAURITIUS) Ltd. (volgens het consolidatiepackage) Foreign company Mid Business Centre Freeport Zone 5 Mer Rouge 5, 11201 PORT LOUIS, Mauritius 675 STAR EXPRESS COMPANY LTD. (volgens het consolidatiepackage) Foreign company Suite 3006, Af Attar Tower, Sheikh Zayad Road P.O. BOX 45830, 00000 DUBAL, United Arab Emirates 100.000 ECU WORLDWIDE PERU S.A.C. (volgens het consolidatiepackage) Foreign company Dionisio Derteano, Of. 17a, Edificio Lima Cargo 144, 02002 LIMA, Peru 150.200 50 ECU WORLDWIDE (GERMANY) Gmbh (volgens het consolidatiepackage) Foreign company Dionisio Derteano, Of. 17a, Edificio Lima Cargo 144, 02002 LIMA, Peru 150.200 ECU WORLDWIDE (GERMANY) Gmbh (volgens het consolidatiepackage) Foreign company Hammerbrokstrasse 47 box b,	OFFICE and for an enterprise governed	Nations	airectiy		I I				Net result		
Consolidatiepackage Foreign company Acevedo Diaz Eduerdo 996, 10129 MONTEVIDEO, Uruguay 100.000	COMPANY IDENTIFICATION NUMBER	Nature	Number	%	%			, ,	` '		
ECU-WORLDWIDE (CZ) S.R.O. (volgens het consolidatiepackage) Foreign company K Hrusovu 292 box 4, 102 23 Praha, Czech Republic ECU WORLDWIDE (MAURITIUS) Ltd. (volgens het consolidatiepackage) Foreign company Mfd Business Centre Freeport Zone 5 Mer Rouge 5, 11201 PORT LOUIS, Mauritius 675 100 STAR EXPRESS COMPANY LTD. (volgens het consolidatiepackage) Foreign company Suite 3006, Al Attar Tower, Sheikh Zayed Road P.O. BOX 43830. 00000 DUBAI, United Arab Emirates 100.000 100 ECU WORLDWIDE PERU S.A.C. (volgens het consolidatiepackage) Foreign company Dionisio Detreano, Of. 17a, Edificio Lima Cargo 144, 02002 LIMA, Peru 150.200 50 ECU WORLDWIDE (GERMANY) Gmbh (volgens het consolidatiepackage) Foreign company Hammerbrookstrasse 47 box b,	consolidatiepackage) Foreign company Acevedo Diaz Eduardo 996, 10129		400.000	100		31/12/2024	EUR	399.209,16	8.144,88		
ECU WORLDWIDE (MAURITIUS) Ltd. (volgens het consolidatiepackage) Foreign company Mfd Business Centre Freeport Zone 5 Mer Rouge 5, 11201 PORT LOUIS, Mauritius 675 100 STAR EXPRESS COMPANY LTD. (volgens het consolidatiepackage) Foreign company Suite 3006, Al Attar Tower, Sheikh Zayed Road P. O. BOX 43630, 00000 DUBAI, United Arab Emirates 100.000 100 ECU WORLDWIDE PERU S.A.C. (volgens het consolidatiepackage) Foreign company Dionisio Defteano, Of. 17a, Edificio Lima Cargo 144, 02002 LIMA, Peru 150.200 50 ECU WORLDWIDE (GERMANY) Gmbh (volgens het consolidatiepackage) Foreign company Hammerbrookstrasse 47 box b,	(volgens het consolidatiepackage) Foreign company K Hrusovu 292 box 4, 102 23		100.000			31/12/2024	EUR	4.930,46	-136.437,46		
STAR EXPRESS COMPANY LTD. (volgens het consolidatiepackage) Foreign company Suite 3006, Al Attar Tower, Sheikh Zayed Road P.O. BOX 43630, 00000 DUBAI, United Arab Emirates 100.000 100 ECU WORLDWIDE PERU S.A.C. (volgens het consolidatiepackage) Foreign company Dionisio Derteano, Of. 17a, Edificio Lima Cargo 144, 02002 LIMA, Peru 150.200 50 ECU WORLDWIDE (GERMANY) Gmbh (volgens het consolidatiepackage) Foreign company Hammerbrookstrasse 47 box b,	Ltd. (volgens het consolidatiepackage) Foreign company Mfd Business Centre Freeport Zone 5 Mer Rouge 5, 11201 PORT			100		31/12/2024	EUR	64.200,51	27.999,88		
ECU WORLDWIDE PERU S.A.C. (volgens het consolidatiepackage) Foreign company Dionisio Derteano, Of. 17a, Edificio Lima Cargo 144, 02002 LIMA, Peru 150.200 ECU WORLDWIDE (GERMANY) Gmbh (volgens het consolidatiepackage) Foreign company Hammerbrookstrasse 47 box b,	(volgens het consolidatiepackage) Foreign company Suite 3006, Al Attar Tower, Sheikh Zayed Road P.O. BOX 43630, 00000 DUBAI, United Arab		675	100		31/12/2024	EUR	2.586.991,81	-4.021,79		
ECU WORLDWIDE (GERMANY) Gmbh (volgens het consolidatiepackage) Foreign company Hammerbrookstrasse 47 box b,	(volgens het consolidatiepackage) Foreign company Dionisio Derteano, Of. 17a, Edificio		100.000	100		31/12/2024	EUR	1.098.016,00	948.162,00		
	Gmbh (volgens het consolidatiepackage) Foreign company Hammerbrookstrasse 47 box b,		150.200	50		31/12/2024	EUR	-1.288.952,46	-2.703.687,39		
ECU WORLDWIDE (GUATEMALA) S.A. (volgens het consolidatiepackage) Foreign company	ECU WORLDWIDE (GUATEMALA) S.A. (volgens het consolidatiepackage)		26.092	100							
Avenīda 10-87, Žona 10 Torre Viva, Oficina 300 1, 01002 Guatemala	Avenida 10-87, Zona 10 Torre Viva, Oficina 300 1, 01002 Guatemala					31/12/2024	EUR	-95.135,63	-180.579,31		

PARTICIPATING INTERESTS AND SHARES IN OTHER ENTERPRISES (CONTINUED)

		Rights h	eld		Data extracted from the most recent annual accounts				
NAME, full address of the REGISTERED OFFICE and for an enterprise governed by Belgian law, the		direct	ly	subsidiari es	Annual	Curre	Capita land reserves	Net result	
COMPANY IDENTIFICATION NUMBER	Nature	Number	%	%	accounts as per	ncy code	(+) or (in uni		
		40	66,67	33,33					
Ecu-Line Saudi-Arabia LLC (volgens het consolidatiepackage) Foreign company Saad Business Center, 3rd Floor, Office 305, Al-Khaleej Road, Damman Corniche, PO BOX 4795 305, 31412 Dammam, Saudi Arabia					31/12/2024	EUR	517.778,14	-193.296,36	
		94.500	70						
FCL Marine Agencies BV (volgens het consolidatiepackage) Foreign company Kralingseweg 213-217, 2651 AV									
Rotterdam, Netherlands					31/12/2024	EUR	2.622.282,34	2.479.595,56	
		18.160	100						
Prism Global LLC (volgens het consolidatiepackage) Foreign company 2401 N.W. 69th Street 2401, 33176 Miami Florida, United States					31/12/2024	EUR	3.305.515,41	-4.644.605,31	
		1	100						
Ecu Worldwide Logistics Do Brasil Ltda (volgens het consolidatiepackage) Foreign company Bela Cintra, 986 - 8th Floor - room 83 Kachid Salibe Building 986, 01415-906 Sao Paulo, Brazil					31/12/2024	EUR	-2.699.199,99	-938.644,69	
		54.499	99,8	0,02					
Fasder SA (volgens het consolidatiepackage) Foreign company Acevedo Diaz 996, 11.200 Montevideo, Uruguay					31/12/2024	EUR	498.609,00	384.224,00	
		100.000	50						
FCL Marine Agencies Bremen gmbh (volgens het consolidatiepackage) Foreign company Knochenhauerstrasse 20-25, 28195 BREMEN, Germany		2	50		31/12/2024	EUR	438.598,00	12.967,00	

PARTICIPATING INTERESTS AND SHARES IN OTHER ENTERPRISES (CONTINUED)

		Rights he	eld		Data extracted from the most recent annual accounts				
NAME, full address of the REGISTERED OFFICE and for an enterprise governed by Belgian law, the	Noture	direct	ly	subsidiari es	Annual	Curre	Capita land reserves	Net result	
COMPANY IDENTIFICATION NUMBER	Nature	Number	%	%	accounts as per	ncy code	(+) or ((in unit		
FCL Marine Agencies Belgium (volgens het consolidatiepackage) 0826.110.693 Private company with limited liability Transcontinentaalweg 4, 2030 Antwerp, Belgium		400	100		31/12/2024	EUR	718.781,58	156.795,95	
ECU WORLDWIDE (UGANDA) Ltd. (volgens het consolidatiepackage) Foreign company Suite 1, 3rd Floor, Wing B, Pl 46, PO BOX 40214 MBC PArk 46, 10101 Kampala, Uganda		186	100		31/12/2024	EUR	-52.510,69	-27.998,98	
10101 Kampala, Oganda		103.950	99	1	0171272024		-02.070,00	-27.330,30	
Asia Line Ltd. (volgens het consolidatiepackage) Foreign company Jebel Ali Free Zone - LOB - PO Box 17870 117, 00000 DUBAI, United Arab Emirates		20.131	100		31/12/2024	EUR	-26.540,34	-77.175,55	
Ecu Worldwide CEE S.R.L. (volgens het consolidatiepackage) Foreign company Bucuresti Sectorul 3, Calea Mosilor, Nr. 21, Etaj 4 21, 010011 BUCHAREST, Romania		19	95		31/12/2024	EUR	33.931,64	-72.360,98	
Ecu Worldwide (Bahrain) Co. W.L.L. (volgens het consolidatiepackage) Foreign company Flat No.102, Building 3378, Road 1546, Block 115, Hidd Area 3378, 00000 DUBAI, Bahrain		49	49		31/12/2024	EUR	102.054,86	23.397,24	
PT Ecu Worldwide Indonesia (volgens het consolidatiepackage) Foreign company Emerald Tower 6th floor, JL. Boulevard Barat XB-3 RT 002 / RW004 Kelapa Gading 002, 14240 Jakarta, Indonesia		70	70		31/12/2024	EUR	719.926,23	-82.003,58	
		670.000	67						

PARTICIPATING INTERESTS AND SHARES IN OTHER ENTERPRISES (CONTINUED)

		Rights h	eld		Data extracted from the most recent annual accounts				
NAME, full address of the REGISTERED OFFICE and for an enterprise governed by Belgian law, the		direct	ly	subsidiari es	Annual	Curre	Capita land reserves	Net result	
COMPANY ÍDENTIFICATION NUMBER	Nature	Number	%	%	accounts as per	ncy code	(+) or (in uni	` '	
Ecu Worldwide Servicios SA de CV (volgens het consolidatiepackage) Foreign company Insurgentes Sur, Piso 3, Colonia Del Valle, Delegacion Benito Juarez 716, 03100 Mexico D.F.C.P., Mexico					31/12/2024	EUR	90.605,05	119.692,41	
Allcargo Logistics LLC (volgens het consolidatiepackage) Foreign company Office No. 401-23, 4th floor, Building No. 7, Bay Square, Business Bay 7, 00000 DUBAI, United Arab Emirates		49.999	99,99		31/12/2024	EUR	2.595.472,97	837.628,13	
		147	49					·	
Ecu-Line Zimbabwe (Pvt) Ltd. (volgens het consolidatiepackage) Foreign company Block B - 1st Floor, Southern Life Gardens, 2nd avenue, Newton Park 70, 6055 PORT ELIZABETH, Zimbabwe		546.000	70		31/12/2024	EUR	0,01	0,01	
Allcargo Logistics FZE (volgens het consolidatiepackage) Foreign company Business Center 121-122, 00000 DUBAI, United Arab Emirates		340.000	70		31/12/2024	EUR	1.487.831,40	-135.854,76	
		2.000	100						
Eculine Worldwide Logistics Co. LTD Cambodia (volgens het consolidatiepackage) Foreign company Monivong Blvd, IOC Building F4-R01, 120801 Pnhom Pen,					24/42/2024	EUD	440,457,70	05.004.00	
Cambodia		1 000	100		31/12/2024	EUR	416.457,79	85.234,20	
Prism Global Ltd (volgens het consolidatiepackage) Foreign company		1.000	100						
,, Hong Kong		1	100		31/12/2024	EUR	2.177.251,92	-2.935.110,23	

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OTHER INVESTMENTS AND DEPOSITS, ALLOCATION DEFERRED CHARGES AND ACCRUED INCOME

	Codes	Period	Preceding period
INVESTMENTS: OTHER INVESTMENTS AND DEPOSITS			
Shares and current investments other than fixed income investments	51		
Shares - Book value increased with the uncalled amount	8681		
Shares - Uncalled amount	8682		
Precious metals and works of art	8683		
Fixed income securities	52 8684		
Fixed term accounts with credit institutions	53		
up to one month	8686		
between one month and one year	8687		
over one year	8688		
Other investments not mentioned above	8689		

	Period
DEFERRED CHARGES AND ACCRUED INCOME	
Allocation of heading 490/1 of assets if the amount is significant	
	67.221,92
	124,20
	23.937,03
	6.466,10
	955.171,30
	17.719,82

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STATEMENT OF CAPITAL AND SHAREHOLDING STRUCTURE

	Codes	Period	d	Preceding period
STATEMENT OF CAPITAL				
Capital				
Issued capital at the end of the period	100P	xxxxxxxxx	xxxx	3.139.276,00
Issued capital at the end of the period	(100)	3.139.2	76,00	
	Codes	Value	,	Number of shares
Changes during the period				
Characture of the comited				
Structure of the capital Different categories of shares				
Different categories of shares		3.139.2	76,00	160.546
Registered shares	8702	XXXXXXXXX	XXXXX	160.546
Shares dematerialized	8703	XXXXXXXXX	XXXXX	
				Capital called but not
	Codes	Uncalled a	mount	paid paid
Capital not paid				
Uncalled capital	(101)			xxxxxxxxxxxx
Called up capital, unpaid	8712	XXXXXXXXX	XXXX	
Shareholders having yet to pay up in full				
			Codes	Period
Own shares				
Held by the company itself				
Amount of capital held			8721	
Corresponding number of shares			8722	
Held by the subsidiaries				
Amount of capital held			8731	
Corresponding number of shares			8732	
Commitments to issue shares				
Owing to the exercise of conversion rights				
Amount of outstanding convertible loans			8740	
Amount of capital to be subscribed			8741	
Corresponding maximum number of shares to be issued			8742	
Owing to the exercise of subscription rights				
Number of outstanding subscription rights			8745	
Amount of capital to be subscribed			8746	
Corresponding maximum number of shares to be issued			8747	
			8751	
Authorized capital not issued			0/01	

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	Codes	Period
Shares issued, non representing capital		
Distribution		
Number of shares	8761	
Number of voting rights attached thereto	8762	
Allocation by shareholder		
Number of shares held by the company itself	8771	
Number of shares held by its subsidiaries	8781	
		Period
Supplementary explanation relating to the contribution (including the industry contribution)		
		1

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SHAREHOLDERS' STRUCTURE OF THE COMPANY AT YEAR-END CLOSING DATE

As reflected in the notifications received by the company pursuant to article 7:225 of the Belgian Companies and Associations Code, article 14 fourth paragraph of the law of 2 May 2007 on the publication of major holdings and article 5 of the Royal Decree of 21 August 2008 on further rules for certain multilateral trading facilities.

	Rights held			
NAME of the persons who hold the rights of the enterprise, specifying the ADDRESS (of the registered office, when it involves a legal person) and the		Number of		
COMPANY IDENTIFICATION NUMBER, when it involves an enterprise under Belgian law	Nature	Linked to securities	Not linked to securities	%
AGL nv 0874.486.375 Schomhoeveweg 15, 2030 Antwerp, Belgium Ecu Worldwide NV 0880.356.756 Schomhoeveweg 15, 2030 Antwerp, Belgium	Nature	160.545	Not linked to securities	99,99

PROVISIONS FOR OTHER LIABILITIES AND CHARGES

	Period
ANALYSIS OF THE HEADING 164/5 OF LIABILITIES IF THE AMOUNT IS SIGNIFICANT	
	1.537.731,31

STATEMENT OF AMOUNTS PAYABLE, ACCRUED CHARGES AND DEFERRED INCOME

	Codes	Period
BREAKDOWN OF AMOUNTS PAYABLE WITH AN ORIGINAL PERIOD TO MATURITY OF MORE THAN ONE		
YEAR, ACCORDING TO THEIR RESIDUAL TERM		
Current portion of amounts payable after more than one year falling due within one year		
Financial debts	8801	
Subordinated loans	8811	
Unsubordinated debentures	8821	
Leasing and other similar obligations	8831	
Credit institutions	8841	
Other loans	8851	
Trade debts	8861	
Suppliers	8871	
Bills of exchange payable	8881	
Advance payments received on contract in progress	8891	
Other amounts payable	8901	
Total current portion of amounts payable after more than one year falling due within one year	(42)	
Amounts payable with a remaining term of more than one but not more than five years		
Financial debts	8802	2.133.799,07
Subordinated loans	8812	2.700,700,07
Unsubordinated debentures	8822	
Leasing and other similar obligations	8832	
Credit institutions	8842	
Other loans	8852	2.133.799,07
Trade debts	8862	2.700.700,07
Suppliers	8872	
Bills of exchange payable	8882	
Advance payments received on contracts in progress	8892	
Other amounts payable	8902	
Other amounts payable		
Total amounts payable with a remaining term of more than one but not more than five years	8912	2.133.799,07
Amounts payable with a remaining term of more than five years		
Financial debts	8803	
Subordinated loans	8813	
Unsubordinated debentures	8823	
Leasing and other similar obligations	8833	
Credit institutions	8843	
Other loans	8853	
Trade debts	8863	
Suppliers	8873	
Bills of exchange payable	8883	
Advance payments received on contracts in progress	8893	
Other amounts payable	8903	
Total amounts payable with a remaining term of more than five years	8913	

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	Codes	Period
GUARANTEED AMOUNTS PAYABLE (included in headings 17 and 42/48 of the liabilities)		
Amounts payable guaranteed by Belgian public authorities		
Financial debts	8921	
Subordinated loans	8931	
Unsubordinated debentures	8941	
Leasing and similar obligations	8951	
Credit institutions	8961	
Other loans	8971	
Trade debts	8981	
Suppliers	8991	
Bills of exchange payable	9001	
Advance payments received on contracts in progress	9011	
Remuneration and social security	9021	
Other amounts payable	9051	
Total amounts payable guaranteed by Belgian public authorities	9061	
Amounts payable guaranteed by real securities or irrevocably promised by the enterprise on its own assets		
Financial debts	8922	
Subordinated loans	8932	
Unsubordinated debentures	8942	
Leasing and similar obligations	8952	
Credit institutions	8962	
Other loans	8972	
Trade debts	8982	
Suppliers	8992	
Bills of exchange payable	9002	
Advance payments received on contracts in progress	9012	
Taxes, remuneration and social security	9022	
Taxes	9032	
Remuneration and social security	9042	
Other amounts payable	9052	
Total amounts payable guaranteed by real securities or irrevocably promised by the enterprise on its own assets	9062	
	Codes	Period
TAXES, REMUNERATION AND SOCIAL SECURITY		
Taxes (heading 450/3 and 179 of the liabilities)		
Outstanding tax debts	9072	
Accruing taxes payable	9073	42.760,44
Estimated taxes payable	450	161.760,16
Remuneration and social security (headings 454/9 and 179 of the liabilities)		
Amounts due to the National Social Security Office	9076	
Other amounts payable in respect of remuneration and social security	9077	105.164,16

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	Period
ACCRUALS AND DEFERRED INCOME	
Allocation of heading 492/3 of liabilities if the amount is significant	
	86.489,75
	5.643.363,82
	307.546,75
	63.022,31

OPERATING RESULTS

	Codes	Period	Preceding period
OPERATING INCOME			
Net turnover			
Allocation by categories of activity			
Allocation into geographical markets			
Other operating income Operating subsidies and compensatory amounts received from public authorities	740		
OPERATING CHARGES			
Employees for whom the enterprise submitted a DIMONA declaration or who are recorded in the general personnel register			
Total number at the closing date	9086	17	19
Average number of employees calculated in full-time equivalents	9087	15,8	17,9
Number of actual worked hours	9088	25.270	29.083
Personnel costs			
Remuneration and direct social benefits	620	2.477.013,08	2.150.925,86
Employers' contribution for social security	621	251.662,58	265.789,65
Employers' premiums for extra statutory insurance	622	28.934,39	35.041,92
Other personnel costs(+)/(-)	623	181.139,83	225.717,42
Retirement and survivors' pensions	624		

	Codes	Period	Preceding period
Provisions for pensions and other similar rights Appropriations (uses and write-backs)(+)/(-)	635		
Amounts written off			
Stocks and contracts in progress			
Recorded	9110		
Written back	9111		
Trade debts			
Recorded	9112		
Written back	9113		
Provisions for liabilities and charges			
Additions	9115		
Uses and write-backs	9116	434.401,90	588.973,34
Other operating charges			
Taxes related to operation	640	17.624,21	508.142,66
Other costs	641/8	1.933.574,65	2.171.867,05
Hired temporary staff and personnel placed at the enterprise's disposal			
Total number at the closing date	9096		
Average number calculated in full-time equivalents	9097		
Number of actual worked hours	9098		
Costs to the enterprise	617		

FINANCIAL RESULTS

	Codes	Period	Preceding period
RECURRING FINANCIAL INCOME			
Other financial income Subsidies granted by public authorities and recorded as income for the period			
Capital subsidies	9125		
Interest subsidies	9126		
Allocation of other financial income			
Currency differences realized	754	133.636,42	81.069,98
Others			
		194.772,05	
			91,92
RECURRING FINANCIAL CHARGES			
Depreciation of loan issue expenses	6501		
Capitalized Interests	6502		
Amounts written off current assets			
Recorded	6510		
Written back	6511		
Other financial charges			
Amount of the discount borne by the enterprise, as a result of negotiating			
amounts receivable	653		
Provisions of a financial nature			
Appropriations	6560		
Uses and write-backs	6561		
Allocation of other financial charges			
Currency differences realized	654	120.098,18	252.810,62
Currency translation differences	655		
Others			
		76.674,96	70.396,32

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INCOME AND CHARGE OF EXCEPTIONAL SIZE OR INCIDENCE

Nr.

	Codes	Period	Preceding period
NON RECURRING INCOME	76	591.919,80	5.727,71
Non-recurring operating income	(76A)	591.919,80	5.727,71
Write-back of depreciation and of amounts written off intangible and tangible fixed assets	760		
Write-back of provisions for non-recurring operating liabilities and charges	7620		
Capital gains on disposal of intangible and tangible fixed asset	7630	97,60	
Other non-recurring operating income	764/8	591.822,20	5.727,71
Non-recurring financial income	(76B)		
Write-back of amounts written down financial fixed assets	761		
Write-back of provisions for non-recurring financial liabilities and charges	7621		
Capital gains on disposal of financial fixed assets	7631		
Other non-recurring financial income	769		
Non-recurring expenses	66	614.527,13	4.161.525,09
Non-recurring operating charges	(66A)	614.527,13	2.309.224,83
Non-recurring depreciation of and amounts written off formation expenses, intangible and tangible fixed assets	660		
Provisions for non-recurring operating liabilities and charges: Appropriations (uses)(+)/(-)	6620		
Capital losses on disposal of intangible and tangible fixed assets	6630		
Other non-recurring operating charges	664/7	614.527,13	2.309.224,83
Non-recurring operating charges carried to assets as restructuring costs .(-)	6690		
Non-recurring financial charges	(66B)		1.852.300,26
Amounts written off financial fixed assets	661		1.852.300,26
Provisions for non-recurring financial liabilities and charges: Appropriations (uses)(+)/(-)	6621		
Capital losses on disposal of financial fixed assets	6631		
Other non-recurring financial charges	668		
Non-recurring financial charges carried to assets as restructuring costs(-)	6691		

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INCOME TAXES AND OTHER TAXES

INCOME TAXES		
Income taxes on the result of the period	9134	846.660,39
Income taxes paid and withholding taxes due or paid	9135	846.660,39
Excess of income tax prepayments and withholding taxes paid recorded under assets	9136	
Estimated additional taxes	9137	
	9138	
Income taxes on the result of prior periods	9139	
Additional income taxes due or paid	9140	
Additional income taxes estimated or provided for	9140	
In so far as taxes of the period are materially affected by differences between the profit before taxes as stated in annual accounts and the estimated taxable profit		
•		705.086,52
		18.787.035,15
		1 5
Impact of non recurring results on the amount of the income taxes relating to the current period	I	Period
Status of deferred taxes	Codes	Period
Status of deferred taxes Deferred taxes representing assets	Codes 9141	Period
Status of deferred taxes Deferred taxes representing assets Accumulated tax losses deductible from future taxable profits	Codes 9141	Period
Status of deferred taxes Deferred taxes representing assets Accumulated tax losses deductible from future taxable profits Other deferred taxes representing assets	Codes 9141	Period
Status of deferred taxes Deferred taxes representing assets Accumulated tax losses deductible from future taxable profits Other deferred taxes representing assets	Codes 9141	Period
Status of deferred taxes Deferred taxes representing assets Accumulated tax losses deductible from future taxable profits Other deferred taxes representing assets	Codes 9141	Period
Status of deferred taxes Deferred taxes representing assets Accumulated tax losses deductible from future taxable profits Other deferred taxes representing assets	9141 9142	Period
Status of deferred taxes Deferred taxes representing assets Accumulated tax losses deductible from future taxable profits Other deferred taxes representing assets Deferred taxes representing liabilities	9141 9142	Period
Status of deferred taxes Deferred taxes representing assets Accumulated tax losses deductible from future taxable profits Other deferred taxes representing assets Deferred taxes representing liabilities	9141 9142	Period

	Codes	Period	Preceding period
VALUE ADDED TAXES AND OTHER TAXES BORNE BY THIRD PARTIES			
Value added taxes charged			
To the enterprise (deductible)	9145	1.582.076,95	1.482.208,16
By the enterprise	9146	1.611.872,66	1.436.128,08
Amounts withheld on behalf of third party			
For payroll withholding taxes	9147	249.017,45	392.567,16
For withholding taxes on investment income	9148	658.572,89	503.702,99

RIGHTS AND COMMITMENTS NOT REFLECTED IN THE BALANCE SHEET

	Codes	Period
PERSONAL GUARANTEES PROVIDED OR IRREVOCABLY PROMISED BY THE ENTERPRISE AS SECURITY FOR DEBTS AND COMMITMENTS OF THIRD PARTIES	9149	
Of which		
Bills of exchange in circulation endorsed by the enterprise	9150	
Bills of exchange in circulation drawn or guaranteed by the enterprise	9151	
Maximum amount for which other debts or commitments of third parties are guaranteed by the enterprise	9153	
REAL GUARANTEES		
Real guarantees provided or irrevocably promised by the enterprise on its own assets as security of debts and commitments of the enterprise		
Mortgages		
Book value of the immovable properties mortgaged	91611	
Amount of registration	91621	
Amount of registration by mandate	91631	
Pledging of goodwill		
Pledging of goodwill - Max amount	91711	
Pledging of goodwill - Amount of the registration by mandate	91721	
Pledging of other assets		
Pledging of other assets - Book value	91811	
Pledging of other assets - Max amount	91821	
Guarantees provided on future assets		
Guarantees provided on future assets - Amount assets involved	91911	
Guarantees provided on future assets - Max amount	91921	
Seller privilege		
Seller privilege - Book value	92011	
Seller privilege - Unpaid amount	92021	

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Codes

Period

Real guarantees provided or irrevocably promised by the enterprise on its own assets as security of debts and commitments of third parties		
Mortgages		
Book value of the immovable properties mortgaged	91612	
Amount of registration	91622	
Amount of registration by mandate	91632	
Pledging of goodwill		
Pledging of goodwill - Max amount	91712	240.000.000,00
Pledging of goodwill - Amount of the registration on goodwill pledged by mandate	91722	
Pledging of other assets		
Pledging of other assets - Book value	91812	154.209.560,25
Pledging of other assets - Max amount	91822	
Guarantees provided on future assets		
Guarantees provided on future assets - Amount assets involved	91912	
Guarantees provided on future assets - Max amount	91922	
Seller privilege		
	92012	
Seller privilege - Book value		
Seller privilege - Book valueSeller privilege - Unpaid amount	92022	
Seller privilege - Unpaid amount		Period
	92022	Period
Seller privilege - Unpaid amount GOODS AND VALUES, NOT DISCLOSED IN THE BALANCE SHEET, HELD BY THIRD PARTIES IN THEIR OWN NAME BUT AT RISK TO AND FOR THE BENEFIT OF THE ENTERPRISE	92022	Period
GOODS AND VALUES, NOT DISCLOSED IN THE BALANCE SHEET, HELD BY THIRD PARTIES IN THEIR OWN NAME BUT AT RISK TO AND FOR THE BENEFIT OF THE ENTERPRISE	92022	Period
GOODS AND VALUES, NOT DISCLOSED IN THE BALANCE SHEET, HELD BY THIRD PARTIES IN THEIR OWN NAME BUT AT RISK TO AND FOR THE BENEFIT OF THE ENTERPRISE	92022	Period
GOODS AND VALUES, NOT DISCLOSED IN THE BALANCE SHEET, HELD BY THIRD PARTIES IN THEIR OWN NAME BUT AT RISK TO AND FOR THE BENEFIT OF THE ENTERPRISE	92022	Period
GOODS AND VALUES, NOT DISCLOSED IN THE BALANCE SHEET, HELD BY THIRD PARTIES IN THEIR OWN NAME BUT AT RISK TO AND FOR THE BENEFIT OF THE ENTERPRISE SUBSTANTIAL COMMITMENTS TO ACQUIRE FIXED ASSETS	92022	Period
Seller privilege - Unpaid amount GOODS AND VALUES, NOT DISCLOSED IN THE BALANCE SHEET, HELD BY THIRD PARTIES IN THEIR OWN NAME BUT AT RISK TO AND FOR THE BENEFIT OF THE ENTERPRISE SUBSTANTIAL COMMITMENTS TO ACQUIRE FIXED ASSETS SUBSTANTIAL COMMITMENTS TO DISPOSE OF FIXED ASSETS	92022	Period
GOODS AND VALUES, NOT DISCLOSED IN THE BALANCE SHEET, HELD BY THIRD PARTIES IN THEIR OWN NAME BUT AT RISK TO AND FOR THE BENEFIT OF THE ENTERPRISE SUBSTANTIAL COMMITMENTS TO ACQUIRE FIXED ASSETS SUBSTANTIAL COMMITMENTS TO DISPOSE OF FIXED ASSETS	92022	Period
Seller privilege - Unpaid amount GOODS AND VALUES, NOT DISCLOSED IN THE BALANCE SHEET, HELD BY THIRD PARTIES IN THEIR OWN NAME BUT AT RISK TO AND FOR THE BENEFIT OF THE ENTERPRISE SUBSTANTIAL COMMITMENTS TO ACQUIRE FIXED ASSETS SUBSTANTIAL COMMITMENTS TO DISPOSE OF FIXED ASSETS	92022	Period
GOODS AND VALUES, NOT DISCLOSED IN THE BALANCE SHEET, HELD BY THIRD PARTIES IN THEIR OWN NAME BUT AT RISK TO AND FOR THE BENEFIT OF THE ENTERPRISE SUBSTANTIAL COMMITMENTS TO ACQUIRE FIXED ASSETS SUBSTANTIAL COMMITMENTS TO DISPOSE OF FIXED ASSETS	92022	Period
Seller privilege - Unpaid amount GOODS AND VALUES, NOT DISCLOSED IN THE BALANCE SHEET, HELD BY THIRD PARTIES IN THEIR OWN NAME BUT AT RISK TO AND FOR THE BENEFIT OF THE ENTERPRISE SUBSTANTIAL COMMITMENTS TO ACQUIRE FIXED ASSETS SUBSTANTIAL COMMITMENTS TO DISPOSE OF FIXED ASSETS	92022	Period
Seller privilege - Unpaid amount GOODS AND VALUES, NOT DISCLOSED IN THE BALANCE SHEET, HELD BY THIRD PARTIES IN THEIR OWN NAME BUT AT RISK TO AND FOR THE BENEFIT OF THE ENTERPRISE SUBSTANTIAL COMMITMENTS TO ACQUIRE FIXED ASSETS SUBSTANTIAL COMMITMENTS TO DISPOSE OF FIXED ASSETS FORWARD TRANSACTIONS	Codes	Period

Currencies sold (to be delivered)

9216

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			Period
Соммі	TMENTS RELATING TO TECHNICAL GUARANTEES IN RESPECT OF SALES OR SERVICES		
			Period
Amoun	IT, NATURE AND FORM CONCERNING LITIGATION AND OTHER IMPORTANT COMMITMENTS		
	EMENT RETIREMENTS OR SURVIVORS PENSION PLANS IN FAVOUR OF THE PERSONNEL OR THE E	XECUTIV	ES OF THE
ENTER	PRISE		
Brief d	escription		
Magazi	res taken by the enterprise to cover the resulting charges		
Wieasu	res taken by the enterprise to cover the resulting charges		
	[Codes	Period
DENC	DNS FUNDED BY THE ENTERPRISE		
		0000	
	nted amount of the commitments resulting from past services	9220	
Met	hods of estimation		
			Period
MATUR	E AND FINANCIAL IMPACT OF CIONIFICANT EVENTS AFTER THE SLOCKING DATE NOT INCLUDED IN	T. 15	Pellou
	E AND FINANCIAL IMPACT OF SIGNIFICANT EVENTS AFTER THE CLOSING DATE NOT INCLUDED IN CE SHEET OR THE INCOME STATEMENT	IHE	

	Period
COMMITMENTS TO PURCHASE OR SALE AVAILABLE TO THE COMPANY AS ISSUER OF OPTIONS FOR SALE OR	
PURCHASE	
	5
	Period
NATURE, COMMERCIAL OBJECTIVE AND FINANCIAL CONSEQUENCES OF TRANSACTIONS NOT REFLECTED IN THE BALANCE SHEET	
Provided that the risks or advantages coming from these transactions are significant and if the disclosure of the risks or advantages is necessary to appreciate the financial situation of the company	
	Period
OTHER RIGHTS AND COMMITMENTS NOT REFLECTED IN THE BALANCE SHEET (including those which can not be quantified)	

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RELATIONSHIPS WITH AFFILIATED ENTERPRISES, ASSOCIATED ENTERPRISES AND OTHERS ENTERPRISES LINKED BY PARTICIPATING INTERESTS

Nr.

	Codes	Period	Preceding period
AFFILIATED ENTERPRISES			
Financial fixed assets	(280/1)	58.715.184,20	58.054.205,34
Participating interests	(280)	58.715.184,20	58.054.205,34
Subordinated amounts receivable	9271		
Other amounts receivable	9281		
Amounts receivable	9291	124.813.942,78	141.366.466,91
Over one year	9301	22.520.294,55	11.466.286,76
Within one year	9311	102.293.648,23	129.900.180,15
Current investments	9321		
Shares	9331		
Amounts receivable	9341		
Amounts payable	9351	107.109.784,37	56.826.327,01
Over one year	9361	2.133.799,07	2.356.722,08
Within one year	9371	104.975.985,30	54.469.604,93
Personal and real guarantees			
Provided or irrevocably promised by the enterprise as security for debts or			
commitments of affiliated enterprises	9381	240.000.000,00	240.000.000,00
Provided or irrevocably promised by affiliated enterprises as security for	0004		
debts or commitments of the enterprise	9391		
Other significant financial commitments	9401		
Financial results			
Income from financial fixed assets	9421	18.787.035,15	28.822.014,21
Income from current assets	9431	2.200.983,76	2.584.734,20
Other financial income	9441		
Debt charges	9461	1.545.346,39	906.226,93
Other financial charges	9471		
Disposal of fixed assets			
Capital gains obtained	9481		
Capital losses suffered	9491		

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	Codes	Period	Preceding period
ASSOCIATED ENTERPRISES			
Financial fixed assets	9253		
Participating interests	9263		
Subordinated amounts receivable	9273		
Other amounts receivable	9283		
Amounts receivable	9293		
Over one year	9303		
Within one year	9313		
Amounts payable	9353		
Over one year	9363		
Within one year	9373		
Personal and real guarantees			
Provided or irrevocably promised by the enterprise as security for debts or commitments of associated enterprises	9383		
Provided or irrevocably promised by associated enterprises as security for debts or commitments of the enterprise	9393		
Other significant financial commitments	9403		
OTHER ENTERPRISES LINKED BY PARTICIPATING INTERESTS			
Financial fixed assets	9252		
Participating interests	9262		
Subordinated amounts receivable	9272		
Other amounts receivable	9282		
Amounts receivable	9292		
Over one year	9302		
Within one year	9312		
Amounts payable	9352		
Over one year	9362		
Within one year	9372		
		ſ	Devied
_			Period
TRANSACTIONS WITH ENTERPRISES LINKED BY PARTICIPATING INTERESTS OUT Mention of these transactions if they are significant, including the amount o nature of the link, and all information about the transactions which should b understanding of the situation of the company	f the trai	nsactions, the	

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FINANCIAL RELATIONSHIPS WITH

	Codes	Period
DIRECTORS, MANAGERS, INDIVIDUALS OR BODIES CORPORATE WHO CONTROL THE ENTERPRISE WITHOUT BEING ASSOCIATED THEREWITH OR OTHER ENTERPRISES CONTROLLED BY THESE PERSONS		
Amounts receivable from these persons	9500	
Conditions on amounts receivable, rate, duration, possibly reimbursed amounts, canceled amounts or renounced amounts		
Guarantees provided in their favour	9501	
Other significant commitments undertaken in their favour	9502	
Amount of direct and indirect remunerations and pensions, included in the income statement, as long as this disclosure does not concern exclusively or mainly, the situation of a single identifiable person		
To directors and managers	9503	
To former directors and former managers	9504	

	Codes	Period
AUDITORS OR PEOPLE THEY ARE LINKED TO		
Auditor's fees	9505	32.706,00
Fees for exceptional services or special missions executed in the company by the auditor		
Other attestation missions	95061	
Tax consultancy	95062	
Other missions external to the audit	95063	
Fees for exceptional services or special missions executed in the company by people they are linked to		
Other attestation missions	95081	
Tax consultancy	95082	8.592,00
Other missions external to the audit	95083	

Mentions related to article 3:64, §2 and §4 of the Companies and Associations Code

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INFORMATION RELATING TO CONSOLIDATED ACCOUNTS

INFORMATION TO DISCLOSE BY EACH ENTERPRISE THAT IS SUBJECT TO COMPANY LAW ON THE CONSOLIDATED ACCOUNTS OF ENTERPRISES

The enterprise neither prepares nor publishes consolidated financial statements and a relating annual report for one of the following reasons

The enterprise itself is a subsidiary of an enterprise which does prepare and publish consolidated accounts in which annual accounts of the enterprise are included

Name, full address of registered office and, for an enterprise governed by Belgian Law, the V. A. T. or national number of the parent company preparing and publishing the consolidated accounts required

ALLCARGO GLOBAL LOGISTCS LTD. 5TH FLOOR, DIAMOND SQUARE, CST ROAD, KALINA, SANTA CRUZ, 400 013 Mumbai, India

INFORMATION TO DISCLOSE BY THE REPORTING ENTERPRISE BEING A SUBSIDIARY OR A JOINT SUBSIDIARY

Name, full address of the registered office and, if the enterprise is subject to Belgian law, the enterprise identification number of the parent company (ies) and the specifications whether the parent enterprise (s) prepare (s) and publish (es) consolidated accounts which includes the annual accounts of the enterprise*:

1. ALLCARGO GLOBAL LOGISTICS LTD.
5TH FLOOR, DIAMOND SQUARE, CST ROAD, KALINA, SANTA
CRUZ, 400 013 Mumbai, India

Consolidating entity

If the parent enterprise(s) is (are) (an) enterprise(s) governed by foreign law disclose where the consolidated accounts can be obtained*:

^{*} Where the annual accounts of the enterprise are consolidated at different levels, the information should be given for the consolidated aggregate at the highest level on the one hand and the lowest level on the other hand of which the enterprise is a subsidiary and for which consolidated accounts are prepared and published.

OTHER DOCUMENTS TO BE FILED UNDER BELGIAN COMPANIES AND ASSOCIATIONS CODE NEER TE LEGGEN DOCUMENTEN

MANAGEMENT REPORT

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-	0460 849 374	

SOCIAL BALANCE SHEET

Number of joint industrial committee:	226	 	

STATEMENT OF THE PERSONS EMPLOYED

EMPLOYEES FOR WHOM THE ENTERPRISE SUBMITTED A DIMONA DECLARATION OR WHO ARE RECORDED IN THE GENERAL PERSONNEL REGISTER

During the current period	Codes	Total	1. Men	2. Women
Average number of employees				
Full-time	1001	11,3	5,0	6,3
Part-time	1002	6,3		6,3
Total in full-time equivalents	1003	15,8	5,0	10,8
Number of hours actually worked				
Full-time	1011	18.240	8.474	9.766
Part-time	1012	7.030		7.030
Total	1013	25.270	8.474	16.796
Personnel costs				
Full-time	1021	1.063.533,32	457.297,18	606.236,14
Part-time	1022	342.345,68		342.345,68
Total	1023	1.405.879,00	457.297,18	948.581,82
Advantages in addition to wages	1033	28.658,83	9.128,42	19.530,41

During the preceding period
Average number of employees in FTE
Number of hours actually worked
Personnel costs
Advantages in addition to wages

Codes	P. Total	1P. Men	2P. Women
1003	17,9	6,0	11,9
1013	29.083	10.106	18.977
1023	1.721.983,00	547.960,99	1.174.022,01
1033	32.177,22	10.644,92	21.532,30

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EMPLOYEES FOR WHOM THE ENTERPRISE SUBMITTED A DIMONA DECLARATION OR WHO ARE RECORDED IN THE GENERAL PERSONNEL REGISTER (continued)

At the closing date of the period	Codes	1. Full-time	2. Part-time	Total full-time equivalents
Number of employees	105	10	7	15,1
By nature of the employment contract				
Contract for an indefinite period	110	10	7	15,1
Contract for a definite period	111			
Contract for the execution of a specifically assigned work	112			
Replacement contract	113			
According to gender and study level				
Men	120	5		5,0
primary education	1200			
secondary education	1201	3		3,0
higher non-university education	1202			
university education	1203	2		2,0
Women	121	5	7	10,1
primary education	1210			
secondary education	1211	5	4	7,9
higher non-university education	1212		2	1,4
university education	1213		1	0,8
By professional category				
Management staff	130			
Employees	134	10	7	15,1
Workers	132			
Others	133			

HIRED TEMPORARY STAFF AND PERSONNEL PLACED AT THE ENTERPRISE'S DISPOSAL

During the period	Codes	Hired temporary staff	Persons placed at the enterprise's disposal
Average number of persons employed Number of hours actually worked	150 151		
Costs for the enterprise	152		

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Codes

1. Full-time

2. Part-time

.....

3. Total full-time

equivalents

LIST OF PERSONNEL MOVEMENTS DURING THE PERIOD

Other reason

the number of persons who continue to render services to the enterprise at least half-time on a self-employed basis ..

ENTRIES

Number of employees for whom the entreprise submitted a DIMONA declaration or who have been recorded in the general personnel register during the financial year	205			
By nature of employment contract				
Contract for an indefinite period	210			
Contract for a definite period	211			
Contract for the execution of a specifically assigned work	212			
Replacement contract	213			
DEPARTURES	Codes	1. Full-time	2. Part-time	Total full-time equivalents
Number of employees whose contract-termination date has been entered in DIMONA declaration or in the general personnel register during the financial year	305	2		2,0
By nature of employment contract				
Contract for an indefinite period	310	2		2,0
Contract for a definite period	311			
Contract for the execution of a specifically assigned work	312			
Replacement contract	313			
By reason of termination of contract				
Retirement	340			
Unemployment with extra allowance from enterprise	341			
Dismissal	342			
Other reason	343	2		2,0

350

INFORMATION ON TRAINING PROVIDED TO EMPLOYEES DURING THE PERIOD

	Codes	Men	Codes	Women
Total of initiatives of formal professional training at the expense of the employer				
Number of employees involved	5801		5811	
Number of actual training hours	5802		5812	
Net costs for the enterprise	5803		5813	
of which gross costs directly linked to training	58031		58131	
of which fees paid and paiments to collective funds	58032		58132	
of which grants and other financial advantages received (to deduct)	58033		58133	
Total of initiatives of less formal or informal professional training at the expense of the employer				
Number of employees involved	5821		5831	
Number of actual training hours	5822		5832	
Net costs for the enterprise	5823		5833	
Total of initiatives of initial professional training at the expense of the employer				
Number of employees involved	5841		5851	
Number of actual training hours	5842		5852	
Net costs for the enterprise	5843		5853	