



Listing Compliance and Legal Regulatory
BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street, Fort,
Mumbai – 400 001

BSE Scrip Code: 532749

Listing and Compliance
National Stock Exchange of India Limited
Exchange Plaza, C-1, Block G
Bandra Kurla Complex,
Bandra (East),
Mumbai – 400 051
NSE Symbol: ALLCARGO

August 27, 2018

Dear Sirs,

#### Sub: Intimation of Schedule of Analyst/Institutional Investor Meeting

Pursuant to Regulation 30(6) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the "Listing Regulations"), read with Part A of Schedule III of the Listing Regulations, we have to inform you that the following meetings are scheduled with the Analyst/Institutional Investor:

Date	Name	Venue	Type of meeting	
August 28, 2018	Credit Capital Investment			
	Dalton Investments		0	
	Probus Group		Group	
	Reliance Mutual Fund			
	ASK Investments			
	Edelweiss AMC			
	ENTRUST			
	Max Life Insurance	1		
	Old Bridge Capital Management	Mumbai	Group	
	Param Capital	1		
	Quant Money Managers			
	Sid Cap			
	TATA Investment Corporation	1 .	·	
	Premji Investments		One-on-One	
	Kotak Group	1		
	Lucky Investment Managers		Group	
	MetLife India Insurance Company	1		

Kindly note that the above is subject to changes, if any.

We are attaching herewith the Investors' Presentation to be made at the aforesaid meetings for your records.







Pursuant to Regulation 46(2)(o) of the Listing Regulations, the aforesaid information is also being placed on the website of the Company i.e. <a href="https://www.allcargologistics.com">www.allcargologistics.com</a>.

Thanking you, Yours faithfully,

For Allcargo Logistics Limited

Shruta Sanghavi Company Secretary

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INVESTOR PRESENTATION AUGUST 2018





## **Overview**

- Allcargo Logistics was incorporated in 1993 by the Chairman Mr. Shashi Kiran Shetty.
- The company was listed on both the BSE & NSE in June 2006 and has a current market cap of ~INR 25,921 Mn as on 30<sup>th</sup> June, 2018.



Only integrated multinational logistics company in India



Global Leader in Less than Container Load Consolidation segment of Multimodal Logistics



Strong network of over 300 offices in more than 160 countries



India's largest and widest CFS/ICD network



Only CFS player in India with presence at key ports which handle ~80% of the total container traffic in India



Strategic first mover in development of Multimodal Logistic Parks in Haryana, Hyderabad, Bangalore and Nagpur



Leading Project and Engineering solutions provider and vessel owner in bulk coastal shipping



Among very few Indian companies specializing in contract logistics, segment with significant growth opportunities



Strong management team with experienced industry professionals





COMPANY OVERVIEW

# **BUSINESS VERTICALS**



Allcargo has a diversified presence across multiple logistics sectors including ocean & airfreight-forwarding, container freight stations (CFS), inland container depots (ICD), project cargo, equipment rental, coastal shipping and contract logistics.

#### **Business Verticals**

Multimodal Transport Operations (MTO) FY18 Revenue Share 88%



Container
Freight
Stations (CFS)
FY18
Revenue Share
7%



Project &
Engineering
Solutions (P&E)
FY18
Revenue Share
5%



Contract Logistics Consolidated at the PAT level as an associate company



- In Multimodal Transport
   Operations its services include
   Non Vessel Owning Common
   Carrier (NVOCC) operations
   related to Less than Container
   Load (LCL) consolidation and Full
   Container Load forwarding
   activities in India and across the
   world
- Global leader in neutral Lessthan-Container- Load (LCL) segment for ocean cargo across 4,000 port pairs globally
- Global brand 'ECU Worldwide' with presence in 160 plus countries
- Diversified customer base with an asset-light business model
- Presence in Full Container Load (FCL)

- The company's Container Freight Stations (CFS) segment operations cater to the handling of import and export cargo, custom clearance, warehousing, and other related ancillary logistics services
- Amongst top 3 CFS operators
- CFS facilities at JNPT, Mundra, Chennai & Kolkata
- ICDs at Pithampur & Dadri
- Land of 93 acres for Logistics Park at Jhajjar has been acquired and 27 acres has been taken on lease for railway connectivity
- Allcargo is also one of the pioneers and leaders in Project & Engineering services offering integrated end-to-end logistics services including transportation of overdimensional & over-weight cargo, on-site lifting & shifting, equipment leasing and coastal shipping
- Diverse fleet of equipment for building & creating infrastructure
- Presence in Coastal Shipping through 2 owned ships

- Allcargo is one of the predominant players in the contract logistics segment through its majority equity shareholding in Avvashya CCI
- Includes designing and planning supply chains, warehousing, transporting & managing inventory
- Network of warehouses across
   45 locations in India
- A predominant player managing activities for key clients in Chemicals, Auto & Engineering, Pharma, Fashion & Retail sectors



# **FY18 Consolidated Financials**

Consolidated Income INR 60,469 Mn

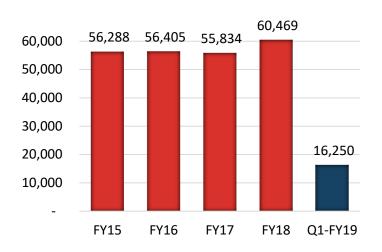
EBITDA INR 3,749 Mn

EBITDA Margin 6.20%

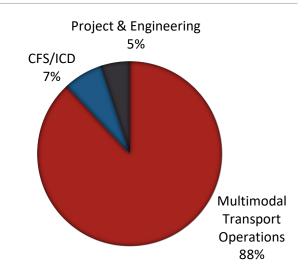
Net Profit INR 1,740 Mn

PAT Margin 2.88 %

# **Consolidated Revenues**



# **Segmental Revenue FY18**

































































Chairman of Allcargo Logistics, Mr Shashi Kiran Shetty founded Allcargo The company's first Container Freight Station of 23 acres was started in JNPT, Mumbai

PE New Vernon invested INR 60 Cr. in Allcargo Logistics Initial Public Offering at price band of INR 625-725 at a face value of INR 10/share Acquired Econocaribe Consolidators and FCL Marine Agencies ACCI inaugurated its newest warehouse in Bhiwandi for Clariant, a multinational specialty chemicals company



1993



2003



2006



2013



2017



1995



2006



2010



2016



2017



ECU Line appointed Allcargo as their India agent Allcargo's first acquisition was of the Belgium-based ECU Line and subsequently acquired Hindustan Cargo Limited Acquired 2 Leading NVOCC Operators in China Allcargo acquired 62% stake in Avvashya CCI Logistics Private Limited Started Container Freight Station operations in Kolkata The company celebrated its silver jubilee year





#### Shashi Kiran Shetty, Chairman

- •Shashi Kiran Shetty has been pioneering the Indian logistics sector since more than two decades and has helmed major transformations riding on the growth of Indian economy
- •Recipient of the 'Distinction of Commander of the Order of Leopold II' the highest civilian honor by the Royalty of Belgium H. M. King Philippe
- •Steered Allcargo Logistics ahead through several acquisitions and milestones
- Has successfully led the company to mark it as the global leader in LCL consolidation



#### **Adarsh Hegde, Joint Managing Director**

- Adarsh Hegde has been associated with Allcargo Logistics since its inception
- After finishing his mechanical engineering from Nitte Education Trust, Mangalore, he started his career as an Assistant Maintenance Engineer with Eastern Ceramics Private Limited, Mumbai in 1987
- •Under his leadership, Allcargo Logistics established 6 CFS & ICD facilities PAN India



#### **Arathi Shetty, Non-executive Director**

- Arathi Shetty is the Non-Executive Director of the Company since its incorporation
- •She has experience of over 19 years in the business of logistics. Arathi Shetty spearheads the sustainability initiatives of Allcargo under the Avashya Foundation



#### Kaiwan Kalyaniwalla Non-executive, Director

- Kaiwan Kalyaniwalla is a Solicitor and Advocate of the Bombay High Court and a partner of Maneksha & Sethna, a law firm based in Mumbai
- •He has a bachelor's degree in economics and political science and a bachelor of laws degree from the University of Mumbai
- •He is an advisor to the private sector corporates, multinational banks, transport and logistics companies and some of the India's largest property development companies and business houses
- He is practising predominantly in the field of corporate laws, property laws, tax laws and general commercial laws





#### Mohinder Pal Bansal Non-executive, Independent Director

- •A Chartered Accountant by qualification, Mohinder Pal Bansal has more than 25 years of experience in Mergers & Acquisitions, Strategic Advising, Capital Markets, Company Portfolio Integration as well as post-acquisition performance management in India, Asia and Europe
- •He is currently on board of several companies such as Blacksoil Realty Investment Advisors LLP, Concorde Motors India Limited, Navneet Learning LLP and others



#### Hari Mundra Non-executive, Independent Director

- •A post graduate in Management from the Indian Institute of Management, Ahmedabad, Hari Mundra comes with work experience of over 44 years. Hari Mundra is also on the Board of Tata Autocomp Systems Ltd (Chairman, Audit Committee) and Ceat Ltd. (Independent Director) and is a senior Advisor to the USA based company Hospira
- •He has worked with various reputed organisations like Hindustan Unilever Ltd, RPG Group, Wockhardt group and Essar group in different capacities such as Executive Director, Vice-Chairman and others in past



#### Keki Elavia Non-executive, Independent Director

- Keki Elavia is a fellow of the Institute of Chartered Accountants of India. He retired as a Senior Partner of Kalyaniwalla & Mistry Chartered Accountants, a firm with which he was associated for more than 40 years
- •He was also a partner of S. R. Batliboi & Co- Chartered Accountants, for a brief period. He is currently on board of several companies including Godrej Industries Limited, Tata Asset Management Limited, Goa Carbon Limited, Grindwell Norton Limited, Go Airlines India Limited

# MANAGEMENT TEAM



#### ALLCARGO LOGISTICS MANAGEMENT



#### Jatin Chokshi - Chief Financial Officer

- •A Chartered Account and Company Secretary by qualification
- •Over 25 years of experience in industries like Shipping, Consumer Durables and Industrial Chemicals
- •Joined Allcargo Logistics Ltd. Group in 2001 and has worked in capacity of Financial Controller, CFO and CEO of a business vertical before taking over as Group CFO
- Responsible for managing Investment and Treasury Functions and Taxation matters



#### Prakash Tulsiani - Executive Director and CEO, CFS-ICD

- •A Chartered Accountant and Company Secretary with a degree in Law and Commerce
- Over 25 years of experience and expertise in scaling and turnaround of businesses
- •Leading Allcargo's Coastal Shipping and CFS Verticals, and responsible for managing Investor Relations
- •Spearheading Allcargo's strategic investments in Logistics Parks
- •Governing Board Member of The Council of EU Chambers of Commerce in India



#### Sandeep Anand - Chief Executive Officer - Projects & Engineering Solutions

- •22 years of sea service including 8 years of command experience
- •Over 10 years of industry experience in the field of cranes, over dimensional cargo , heavy lift and transport solutions for all types of project cargo
- Pioneering solutions in end to end logistics with complete bouquet of services, which is unique to the Indian logistics sector



#### Sunil Thapar - Chief Executive Officer - Ship Owning

- •Sunil Thapar joined Allcargo Logistics in 2015. His areas of responsibilities include consolidation of the current shipping business and its expansion in different shipping segments and geographies
- •Prior to joining Allcargo, he retired as Director of Shipping Corporation of India after a long stint of 41 years. At Shipping Corporation of India (SCI), he headed the Bulk Carrier and Tanker Division



#### Mukundan K. V. - Chief Assurance & Risk Executive

- •Mukundan joined Allcargo Logistics in 2010 & has more than 3 decades of versatile experience in Manufacturing, Consulting and Service Industries He is a Chartered Accountant (Rank Holder), Certified Public Accountant (USA), Certified Information System Auditor and a Certified Internal Auditor
- •He was honoured as Chief Minister's Fellow by Government of Madhya Pradesh for innovative suggestions in the field of accounting in the year 2002

# **MANAGEMENT TEAM**



## **ECU WORLDWIDE MANAGEMENT**



#### Claudio Scandella – CEO

- A veteran in the logistics industry with over 35 years of experience in logistics
- Was appointed as the Managing Director of DHL Global Forwarding in Switzerland in 2000. He then went on to head DHL Global Forwarding's (DGF) Oceanfreight Product for the Asia Pacific Region and left as their CEO of DGF for Middle East & Africa



#### Marc Stoffelen - Executive Director

- Marc Stoffelen has over 32 years of experience in shipping and NVOCC industry
- •He has worked with companies like Euro Link, Ghemar and CMB/Combitainer
- •He has been a part of ECU since its inception and handles global key accounts



#### Rene Wernli, Regional CEO – ISC, Middle East, South & East Africa

- •Rene is a seasoned industry veteran with more than 30 years of experience in the Freight Forwarding and Logistics business
- •He is a very internationally orientated Manager who has worked globally in various Countries in the Americas, Europe, Middle-East, Africa and also most importantly in India during his 4 years assignment from 2009 to 2013 in New Delhi
- •In addition to his regional function, Rene also supports ECU's global management team in building a stronger Product Management Function across all Products



#### Suryanarayanan S - Executive Director

- •Suryanarayanan S has over 28 years of work experience in industries like engineering, shipping and logistics
- •He is a qualified Chartered Accountant and has led the company through a series of acquisitions
- Prior to joining Allcargo Logistics Ltd., he has worked in organizations such as Reliance Corporate Finance and Great Eastern Shipping



#### Uday Shetty Regional CEO - Asia Pacific

- •Uday Shetty started his career with ECU Worldwide in 2001 in the finance and accounts department and moved to RCEO role by 2013
- •He currently manages the Asia Pacific region with maximum countries under his purview



#### Tim Tudor Regional CEO - Americas

- With over 29 years of experience in shipping and logistics industry, Tim Tudor has worked with companies like Australia New Zealand Direct Line, Direct Container Line and Vanguard Logistics
- •He handles unique solutions in the developed market of USA and emerging economies in the Americas





India Risk Management Awards 2017

Best Risk Management Practice in Supply Chain



Conquest 2017 and Northern India Multimodal Logistics Awards 2017

LCL Consolidator of the Year – Export



10th Express, Logistics & Supply Chain Conclave

3PL Warehousing Company of the Year at the Warehousing Excellence Awards



**Lloyds List Asia 2016**Logistics Award



**SCM Pro Logistics Awards**Best Logistics service
provider



**India Maritime 2016**Project Cargo Mover of the Year



MALA 2016 Heavy Lift/ Project Mover of the year



India Seatrade 2016 Coastal Bulk Vessel Operator of the Year



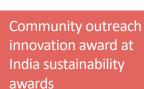
**Gujarat Star Awards 2016**Container Freight Station of the Year



CONCOR Awards 2016
No.1 Import LCL
Consolidator



**CII Award of Appreciation for Safety**Health and Environment





#### **East Coast Maritime Forum 2017**

Avvashya CCI was presented with the 'Most Diversified Logistics Company of The Year' Award





Strong network of over 300 offices in more than 160 countries

- 2,400+ direct trade lanes and 530+ destinations
- All acquisitions in MTO segment have been EPS accretive and cash flow positive from start of integration
- Fixed and committed stuffing and sailing schedules ensuring the quickest turnaround in LCL
- The MTO segment is an Asset-light business with high returns on capital employed
- Domestic consolidation movements connected to ICDs, CFS for export and import
- Dedicated hazardous cargo movement and automated real time shipment status update and online tracking



• Widest and strongest CFS-ICD network in India with presence of 7 facilities across 6 strategic locations

- Amongst top 3 CFS operators
- CFS-ICD facilities are equipped with modern handling equipment like RTGS
- Land bank of more than 200 acres in Hyderabad, Bangalore and Nagpur
- Green facilities like kitchen gardening, STP tank, solar generator system and rainwater harvesting
- · RFID kiosks with web tracking of containers
- · Highest number of girder bridge assisted deliveries
- Capable of executing projects which need cranes and lifting solutions ranging in capacity from 50-3,000 metric tons
- Strict safety and environment regulations



- The company has a network of warehouses across 45 locations in India
- Seamless visibility for the client into all inventory in warehouses via CCTV cameras
- Temperature managed warehousing
- · Strict safety and environment regulations





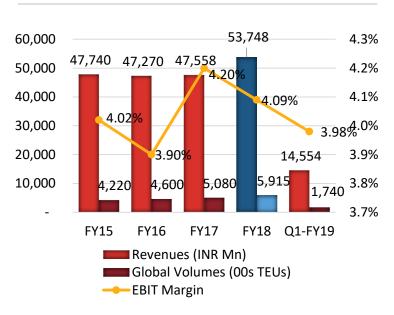
MULTIMODAL TRANSPORT OPERATIONS

# MULTIMODAL TRANSPORT OPERATIONS



- Multimodal Transport Operations (MTO) include the movement of cargo, domestically or internationally through multiple modes of transportation like air, ocean, road and/or rail. These services include Non Vessel Owning Common Carrier (NVOCC) operations related to Less than Container Load (LCL) Consolidation, Full Container Load (FCL) Forwarding, Air Freight Services, Movement of Over Dimensional Cargo, Multi-city Consolidation etc.
- Allcargo saw an opportunity in LCL consolidation segment in the early 1990's when global major shipping lines were exiting this segment and focusing on FCL.
- In the Mid 1990's the company got an opportunity to partner with ECU-Line as their sole agency in India. Over the years Allcargo grew to becoming one of the most efficient and largest agencies of ECU-Line worldwide and from 2005 to 2006 Allcargo acquired 100% stake in ECU-Line.
- ECU Worldwide (erstwhile ECU-Line), was founded in 1987 in Belgium, and is a global leader in Non Vessel Operating Cargo Carrier services. After the acquisition, Allcargo has grown ECU to the largest neutral LCL consolidators in the world.
- The company today boasts of having one of the largest network of operations across 160 plus countries and 300 plus offices covering over 4,000 port pairs across the world, Covering 2400+ direct trade lanes and 530+ destinations, providing ability to offer pan-global services to multinational clients.
- The company's large scale operations enables it to get preferential freight rates with various transport operators like shipping lines, airlines, rail etc. which leads to higher operating leverage.
- The MTO segment is growing at 4 times the global trade growth rate which is at 3% to 4%.

# **Segment Financials at a Glance**

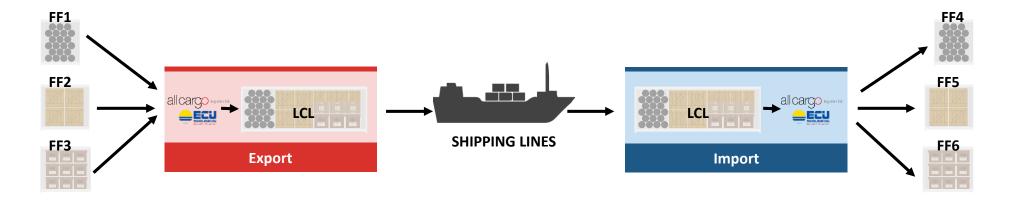




## LESS THAN CONTAINER LOAD CARGO



• Less Than Container Load is the transportation of small ocean freight shipments not requiring the full capacity of an ocean container -usually less than 20 CBM (cubic meters); a freight forwarder may create a "consolidation" by putting together multiple LCL shipments to create a Full Container Load (FCL) shipment.

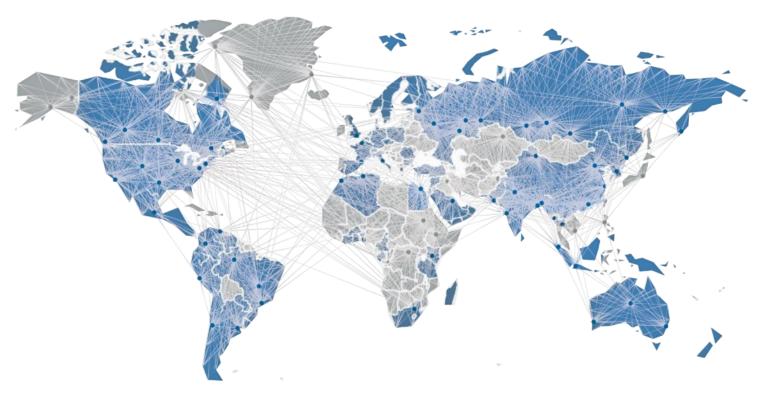


- Allcargo/ECU Worldwide receives LCL cargo from various freight-forwarders, which is consolidated into containers at bonded warehouses into a FCL and then forwarded to shipping lines for transportation to the final destination.
- Allcargo has created a specialised internal software systems across its global locations that aid in the optimal use of container space for LCL consolidation, leading to higher than average operational efficiencies.
- LCL consolidation is a highly fragmented market globally with the top 3 players in the industry including Allcargo commanding 38-40% market share.
- Besides LCL consolidation, Allcargo has also forayed into FCL freight-forwarding. The company is leveraging its LCL leadership to achieve a significant presence in the Full Container Load (FCL) business.



FF: Freight Forwarder









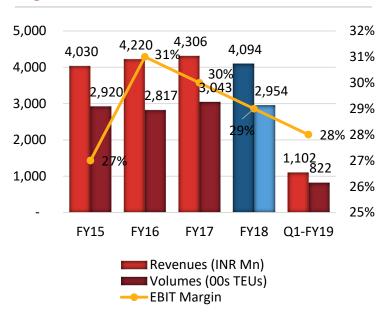


CONTAINER FREIGHT STATIONS/ INLAND CONTAINER DEPOT



- The CFS/ICD segment caters to the handling of import/export cargo, customs clearance and other related ancillary services at ports.
- In the mid 1990's, the Government of India started private investments in CFS facilities across the country as most of the ports were congested.
- Allcargo's first CFS started operations in 2003 at JNPT, Mumbai and grew its operations by the mid 2000s to CFS facilities in JNPT, Chennai and Mundra and ICD facilities in Kheda and Dadri.
- Allcargo has strategically created its presence in CFS at key container ports of the country, viz. JNPT, Chennai, Mundra and Kolkata which collectively handle around 80% of the total container traffic of India.
- These CFS/ICD facilities have a capacity of over 0.7 million TEUs, geared with the latest state-of-the-art technology and backed by experienced teams who are equipped and trained to handle all import and export shipment requirements.
- Allcargo operates its business model with unique synergies between its MTO and CFS segments- the company leases container space with major shipping companies for its clients in MTO segment and on other hand, it gets clients of CFS segment from the same shipping companies.

# **Segment Financials At A Glance**



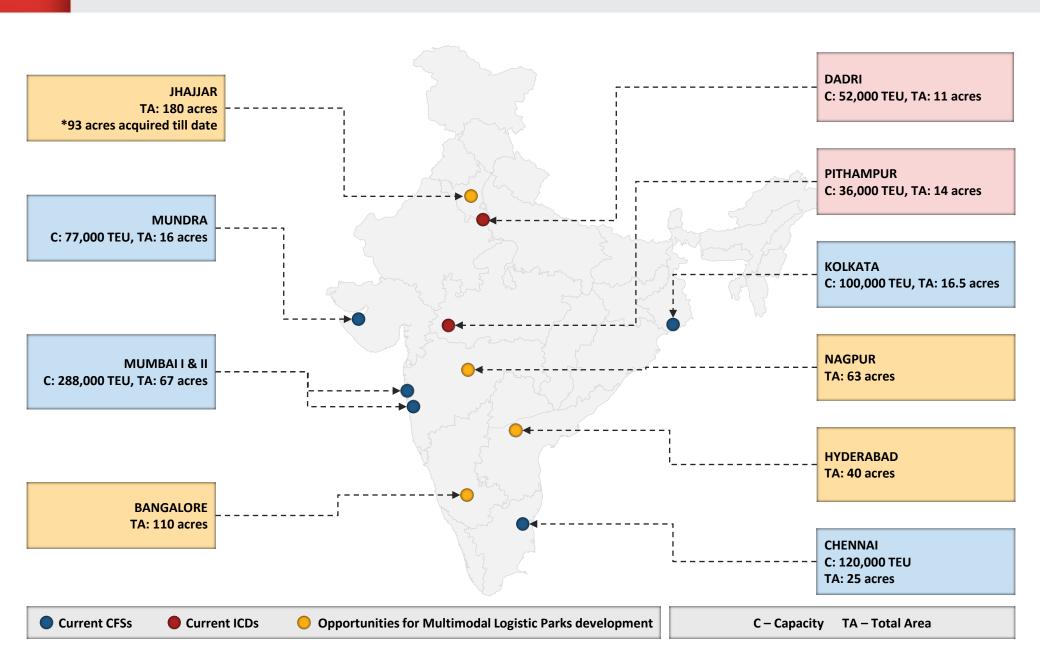






# DOMESTIC FOOTPRINT IN CFS/ICD







- A Multimodal Logistics Park (MLP) is a multimodal freight-handling facility comprising mechanized warehouses, specialized storage solutions, facilities for mechanized material handling and inter-modal transfers container terminals, bulk/break-bulk cargo terminals.
- It provides value added services such as customs clearance, provisions for late stage processing activities such as sorting/grading, aggregation/disaggregation, etc. to handle freight.
- The company is developing its land bank in 2 strategic locations viz.
   Hyderabad and Bangalore to be used for the development of multimodal logistics parks.
- The company also plans to set up a Multimodal Logistic Park over 180 acres of land in Jhajjar, Haryana. The park will comprise of rail linked private freight terminals catering to multimodal freight movement, DTA and other ancillary activities.
- 93 acres of land has been purchased at Jhajjar, Haryana and 27 acres has been taken on lease for railway connectivity.







CONTRACT LOGISTICS



- Contract logistics segment involves activities such as designing and planning supply chains, designing facilities, warehousing, transporting and distributing goods, processing orders and collecting payments, managing inventory and also providing certain aspects of customer service.
- In FY17, the Company expanded and strengthened its presence in this segment by acquiring major equity stake in Avvashya CCI Logistics Private Limited ('ACCI').
- ACCI is a consolidation of three entities: the warehousing & custom clearing & freight forwarding (CCFF) division of CCI Logistics Ltd., the Contract Logistics Division of Allcargo Logistics and Hindustan Cargo Ltd.
- As a combined force, the company has expertise in contract logistics, warehouse management and other value-added services. The amalgamation has been timed in an effort to better leverage the benefits from rising domestic consumption and the implementation of the Goods and Services Tax.
- ACCI is one of the predominant players in the contract logistics segment, managing activities for key clients in Chemicals, Pharmaceutical and Food, Automotive and Engineering, E-commerce, Fashion and Retail sectors.





## **Warehouse Locations across India**



# **Avvashya CCI Logistics Private Limited**





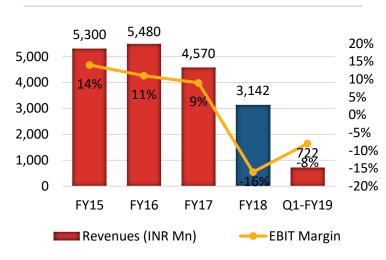


# PROJECTS & ENGINEERING



- The company owns a diverse fleet of over 600 special equipment and has developed an in-house repairs and maintenance (R&M) division to efficiently manage all types of R&M of its fleet wherever deployed.
- The P&E segment includes Equipment Leasing, Project Transportation Services and Shipping.
- Allcargo Logistics offers enhanced expertise in the areas of: Turnkey Lifting and Transport Operations, Factory-to-Foundation Heavy Lifting and Multi-modal Transportation Projects, Erection and Shut-Down Projects, Salvage and Wreckage Removal of Ships and Offshore Installations.
- Special Project: Reliance Group partnered with Allcargo to set up a 6 x 660 MW Ultra Mega Power Project (UMPP) at Sasan, Madhya Pradesh. Over dimensional cargo (ODC) weighing over 370 MT was transported from various parts of India to Sasan, covering a challenging stretch of 1500 kms and involved the creation of a 1400 metre bypass to let the ODC cross through the heavily flowing Son river.

# **Segment Financials At A Glance**













#### MULTIMODAL TRANSPORT OPERATIONS

- Allcargo sees the fragmented LCL industry as an opportunity to expand its global network further and aims to scale up the volumes through expansion of FCL and consolidation of the LCL industry, as has been the trend over the last few quarters.
- The company rebranded its global subsidiaries ECU Line, Econocaribe and China Consolidators to ECU Worldwide as part of its 2020 development plan. The rebrand is designed to support the aggressive revenue expansion goal as well as increasing diversification of services beyond basic NVOCC offerings.
- Driven by a technological platform in which the key objective is to standardize information across various operations within ECU Worldwide, the company will bring in tools that will help it to operate more cohesively and leverage technology to improve operational efficiencies.

#### CONTAINER FREIGHT STATION/INLAND CONTAINER DEPOT AND PROJECTS & ENGINEERING

- Allcargo plans to move to the next level of growth by building a string of logistics parks across India
  by capitalizing its vast experience in CFS business and combining it with scope to handle domestic
  and product specific cargo.
- The company is also starting to monetize the currently owned land banks by building warehouses at Hyderabad, Bangalore and JNPT.
- Growth in the infrastructure sector especially power, oil & gas, cement and steel is expected to increase demand for specialized transport solutions.
- The segment has a strong current order book in project transportation of over INR 170 Cr. executable over a period of 6-18 months.
- 2 of the company's owned ships are on long term contracts.

#### **CONTRACT LOGISTICS**

- The company plans to further scale-up the contract logistics business with a special focus on chemical warehousing and e-commerce as GST and heavy domestic consumption have set high demands in supply chain management.
- It plans to ramp up the warehouse space by five times to 10 million square feet in the next five years from the current 3.1 Mn Sq. Ft.
- The warehouses will be of the built-to-suit (BTS) model where technology and automated processes will play a major role and an investment of around INR 250-300 Cr. in warehouse automation is planned.





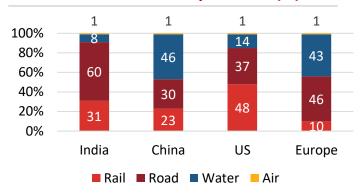
INDUSTRIAL OVERVIEW

# **LOGISTICS SECTOR**

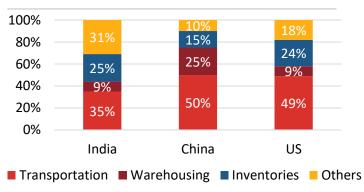


- In a push to developing an integrated logistics framework in the country including industrial parks, cold chains and warehousing facilities- the government has granted infrastructure status to the logistics sector, enabling the industry access to cheaper finances.
- The size of the logistics sector in India is estimated to be USD 260 Bn; the
  government expects the Indian logistics sector to grow to USD 360 Bn by
  2032. It is estimated that the Indian logistics industry will continue to show
  robust growth of 10-15% annually, leading the pace of growth of the
  economy at large.
- Freight transport is expected to grow at a CAGR of 13.35% by 2020 and this
  can be attributed to increased demand and supply factors associated with
  industries like manufacturing, FMCG, Ecommerce and Retail.
- SagarMala project is a strategic USD 120 Bn investment initiative of the Government of India entailing setting up of 6+ mega ports, modernization of several dozen ports, development of 14+ Coastal Economic Zones and 29 Coastal Economic Units, development of mines, industrial corridors, rail, road and airport linkages with these water ports.
- The Government's strategy involves a reset of India's Logistics sector from a
  "point-to-point" model to a "hub-and-spoke" model and includes setting up
  35 Multimodal Logistics Parks with an investment of INR 50,000 Cr,
  development of 50 economic corridors and an investment template which
  involves roping in the states and the private sector for setting up special
  vehicles for implementation.

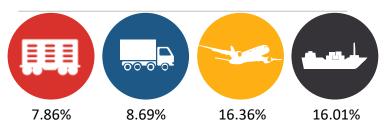
# **Global Multimodal Transportation (%)**



# **Global Supply Chain Cost**



#### **5 Year CAGR**







FINANCIAL OVERVIEW

# CONSOLIDATED INCOME STATEMENT



Particulars (INR Mn)	FY16	FY17	FY18	Q1-FY19
Revenue from Operations	56,405	55,834	60,469	16,250
Expenses	51,366	51,185	56,720	15,229
EBITDA	5,039	4,649	3,749	1,021
EBITDA Margin (%)	8.93%	8.33%	6.20%	6.28%
Other Income	280	453	414	51
Finance cost	408	324	299	79
Depreciation and amortisation expenses	2,006	1,662	1,591	397
PBT before associates, joint ventures	2,905	3,116	2,273	596
Share of profit from associates and joint ventures	70	38	48	33
Exceptional Items	-	-	(69)	-
Profit before tax	2,974	3,154	2,252	629
Tax expense	498	776	512	86
PAT	2,476	2,378	1,740	543
PAT Margin (%)	4.39%	4.26%	2.88%	3.34%
Other Comprehensive income	294	(598)	559	24
Total Comprehensive income	2,770	1,780	2,299	567
Diluted EPS	9.52	9.25	6.97	2.16

# **CONSOLIDATED BALANCE SHEET**



FY17	FY18	Assets (INR Mn)	FY17	FY18
		Non Current Assets		
491	491	Plant, Property & Equipment (net)	11,508	10,878
17,431	19,152	Capital Work in Progress	365	97
17,922	19,643	Investment Property (net)	467	455
207	172	Goodwill	2,604	2,880
18,129	19,815	Total Intangible assets	1,205	1,393
		Investments in joint ventures and associates	2,057	2,139
		Investments in others	-	4
		Loan	388	278
3,387	2,701	Other financial assets	111	108
9	8	Deferred tax assets (net)	738	974
21	24	Income tax assets (net)	200	229
4	4	Other non-current assets	567	550
17	43	<b>Total Non-Current Assets</b>	20,210	19,985
36	47	<b>Current Assets</b>		
3,474	2,827	Inventories	101	96
		Investments	852	1,106
		Loans	212	389
1,747	1,121	Trade receivables	7,522	8,386
6,165	6,851	Cash and cash equivalents	1,692	2,342
465	334	Other bank balances	181	104
964	1,293	Other financial assets	713	631
	,	Other financial assets Income tax assets (net)	713 179	631 116
964	420			
964 370	420 1,320	Income tax assets (net)	179	116
964 370 1,078	420 1,320 111	Income tax assets (net) Other current assets	179 670	116 813
	17,922 207 18,129 3,387 9 21 4 17 36 3,474	491 491 17,431 19,152 17,922 19,643 207 172 18,129 19,815  3,387 2,701 9 8 21 24 4 4 17 43 36 47 3,474 2,827	Non Current Assets  491 491 Plant, Property & Equipment (net)  17,431 19,152 Capital Work in Progress  17,922 19,643 Investment Property (net)  207 172 Goodwill  18,129 19,815 Total Intangible assets Investments in joint ventures and associates Investments in others Loan  3,387 2,701 Other financial assets  9 8 Deferred tax assets (net)  21 24 Income tax assets (net)  4 Other non-current assets  17 43 Total Non-Current Assets  36 47 Current Assets  3,474 2,827 Inventories Investments Loans  1,747 1,121 Trade receivables 6,165 6,851 Cash and cash equivalents	Non Current Assets   491   491   491   491   Plant, Property & Equipment (net)   11,508   17,431   19,152   Capital Work in Progress   365   17,922   19,643   Investment Property (net)   467   207   172   Goodwill   2,604   18,129   19,815   Total Intangible assets   1,205   Investments in joint ventures and associates   2,057   Investments in others   Loan   388   3,387   2,701   Other financial assets   111   9   8   Deferred tax assets (net)   738   21   24   Income tax assets (net)   200   4   4   Other non-current assets   567   17   43   Total Non-Current Assets   20,210   36   47   Current Assets   20,210   Investments   852   Loans   212   1,747   1,121   Trade receivables   7,522   6,165   6,851   Cash and cash equivalents   1,692

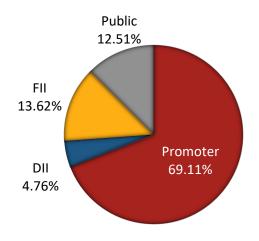




PRICE DATA (AS ON 30 <sup>th</sup> JUNE, 2018)				
Face value (INR)	2.0			
Market Price (INR)	105.5			
52 Week H/L (INR)	228.8/99.7			
Market Cap (INR Mn)	25,920.9			
Equity Shares Outstanding (Mn)	245.7			
1 Year Avg. trading volume ('000)	412.6			

INSTITUTIONAL HOLDING			
Acacia	6.34%		
SBI Mutual Fund	3.64%		
Singapore Government Pension Fund Global	2.18%		
HSBC Global Investments Funds	1.02%		

# **Shareholding Structure (As on 30th June, 2018)**





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# **THANK YOU**

